

IRFP – APFC – FY25-010
STATE OF ALASKA
ALASKA PERMANENT FUND CORPORATION
INVESTMENT ADVISORY GROUP

Background

The Alaska Permanent Fund was created to save a portion of the state's mineral revenue for the future, and is currently valued at over \$82 billion. In 1980, the Alaska State Legislature created the Alaska Permanent Fund Corporation (APFC) to manage the investments of the Permanent Fund outside of the State Treasury. The APFC has 67 full-time employees (including 26 investment professionals) and is governed by a six-member Board of Trustees. The Board of Trustees has established an Investment Advisory Group to provide advice to the Board.

The Fund is invested in a diverse portfolio of assets, including U.S. and non-U.S. fixed income, public equity and real estate, as well as infrastructure, absolute return and private equity investments. Historically, APFC has relied on external managers to handle the direct investment of Permanent Fund assets. However, the Corporation has been and continues to expand its in-house capabilities. At present, the fixed income portfolio is almost entirely managed in-house, co-investments and direct investments in private equity and infrastructure have been added, and the Corporation has also brought certain passively managed public equities in-house.

The Alaska Permanent Fund Corporation (APFC) is soliciting applications from those interested in serving on the Investment Advisory Group (IAG). The IAG consists of three people appointed by and serving at the pleasure of the APFC Board of Trustees.

Materials Included in this Solicitation

In addition to this document, Terms and Conditions for Appointment to the Investment Advisory Group, this application package consists of:

- Attachment 1 – Investment Advisory Group Application
- Attachment 2 – Standard Agreement Form (including General Provisions and Terms of Agreement – Appendix A and Appendix B)

More information about APFC, including our investment policy and governance charters can be found online at apfc.org.

Service on the Investment Advisory Group

The IAG shall:

1. The Investment Advisory Group (or "IAG") members are expected to attend in-person at least three of the quarterly Board meetings and present at least one topic annually for the Board's consideration on:
 - (a) current market events or strategies impacting the management of large institutional funds, or

- (b) based on Board input or request for specific topic coverage with all topics approved by the Board Chair.

IAG members shall attend at least three of the Board meetings in person, and may attend the remaining three meetings virtually. APFC will work with IAG members to stagger scheduling of in-person attendance to promote consistent in-person attendance by the IAG at board meetings.

IAG members will attend other meetings as requested by the Board including additional meetings that are scheduled during the evening of Day 1 of a two-day Board meeting.

The time commitment for this position is estimated to be 10-15 hours/month.

2. The IAG will provide comments to the Board on the following issues:

- (a) The long-term or strategic asset allocation of the Fund;
- (b) The risk management framework of the Fund;
- (c) Any changes to the investment policy;
- (d) Any proposed investment in new asset classes;
- (e) Any proposed investment in new or innovative investment products or strategies, particularly those involving alternative or non-traditional asset classes;
- (f) Any significant changes to the investment management structure of the Fund, including the following:
 - i) The relative proportion of assets in an asset class managed by external investment managers versus internal staff;
 - ii) The relative proportion of assets in an asset class managed using active versus passive investment strategies;
 - iii) The total number of active investment managers or portfolios in an asset class;
- (g) Appropriate content for trustee education;
- (h) Other investment, operational and strategic planning issues that arise in the normal course of APFC business for which IAG perspective would be useful; and any other issue at the discretion of the IAG or as requested by the Board.

3. IAG members should seek to collaborate with APFC senior management through contact with the Chief Investment Officer and/or Chief Executive Officer prior to each quarterly Board meeting to discuss topics on the agenda for the upcoming meeting, including:

- (a) Fund performance for the quarter;
- (b) Changes being considered or implemented to the asset allocation or investment policy; and

(c) Any special topics that are to be discussed at the upcoming Board meeting.

4. Each member of the IAG will annually visit the Juneau office of the APFC and attend in-person an investment committee meeting of the APFC Staff.

Qualifications

To be considered for this seat on the IAG, a candidate shall:

- possess experience and expertise in financial investments and management of investment portfolios for public pension, corporate or union benefit funds, family offices, foundations or endowments;
- have provided similar services or acted as a CIO, CEO, or trustee to a large sovereign wealth fund, endowment, or trust fund (AUM greater than \$1B).

Term

The selected IAG member would serve at the pleasure of the Board for a three-year contract that will begin July 15, 2025. Payment will be contingent upon legislative appropriations for funding each year.

Remuneration

In full consideration of the Appointee's performance, APFC shall pay the appointee, pursuant to a written agreement, as follows:

1. \$1,000/month as a retainer fee;
2. \$1,000 per meeting day of any meeting you are requested to attend on behalf of APFC;
3. \$1,000 travel payment per meeting to compensate for time spent traveling to and from a meeting; and
4. Expenses, including coach airfare, hotel, and a meal per diem reimbursed at the approved State rate: Expenses must be paid by the Appointee, subject to reimbursement.

Payments will be contingent upon legislative appropriations for funding each year. The APFC is liable only for payment in accordance with this section for services rendered before the effective date of termination. The APFC assumes no liability for work done, even in good faith, prior to the effective date of the agreement, or during periods of suspension.

Selection Process

A committee comprised of at least three members of the APFC Board of Trustees along with at least two APFC senior level executives will evaluate applicants. This committee may select a person or persons to be interviewed by the full board for a final appointment. APFC may schedule oral interviews of candidates either in person or telephonically.

Upon completion of the evaluation process, the candidate selected for appointment will be notified and an agreement covering the term of the appointment will be negotiated. If negotiations with the selected candidate fail, APFC may negotiate with the next highest ranked candidate or terminate this solicitation.

The following is a proposed calendar for this selection process. APFC reserves the right to alter or amend this schedule as necessary:

IRFP Posted to Online Public Network	April 8, 2025
Application Period Closes	May 12, 2025 at 12:00 pm AKST
Evaluation Committee Meeting	May 15, 2025
Semi-finalist Interviews	May 21-22, 2025
Evaluation Results Presented to Board for Final Decision	May 29, 2025
Notice of Intent to Award Issued	May 30, 2025 COB
Contract Start	July 15, 2025

Basis of Selection

One top finalist will be selected based on the following criteria given to their applications by the Evaluation Committee, using the following evaluation factors:

- How much experience does the candidate have working with a board and its consultants to construct an asset allocation class designed to achieve stated investment objective. This category is worth 40% of the total score and will be scored in a range of 0-40 points.
- How well did the candidates' statement to add value identify productive strategies to help the Board achieve the Alaska Permanent Fund's current investment objective. This category is worth 40% of the total score and will be scored in a range of 0-40 points.
- If there is a clear top applicant with more than a ten-point difference higher than other applicants, the top applicant will be referred to the full board for a final interview. If there are up to three applicants within ten points of each other, they will move forward to an interview with the PEC.
- If the PEC conducts interviews, the applicants will have an opportunity to score an additional 20%, scored in a range of 0-20. The applicant with the highest overall score out of 100 points will be put forward to the full board.

Application

To apply for appointment, the application packet must be addressed as follows:

Alaska Permanent Fund Corporation
Attention: Procurement Officer
Application for Appointment – Investment Advisory Group
801 W. 10th St., Ste 302
Juneau, AK 99801

Application packets may be emailed to: procurement@apfc.org

To be considered, completed applications must be received before 12:00 p.m., Alaska Time, May 12, 2025. Applications must be signed.

All costs incurred in the preparation and submission of an application shall be the sole responsibility of the applicant and shall not be reimbursed by APFC. If an in-person interview is scheduled, APFC will reimburse an applicant for travel and per diem at the approved State rate (coach airfare, hotel, and meals).

All applications and other material submitted become the property of the State of Alaska and may be returned only at the state's option. AS 40.25.110 requires public records to be open to reasonable inspection. All application information will be held in confidence during the evaluation process and prior to the time a Notice of Intent to Award is issued. Thereafter, proposals will become public information.

Agreement

The appointment will be evidenced by a written agreement between the Alaska Permanent Fund Corporation and the appointee for the term of office (Attachment 2), subject to further negotiations that do not materially deviate from the terms and conditions set forth in this application package and applicable law. Please note the terms and conditions obligating the parties as set forth in the Solicitation for Applications, Terms and Conditions for Appointment, and the Standard Agreement Form with Attachments A and B. Appointee is required to and must agree to purchase an Alaska Business License for the term of this appointment.