MONTHLY OPERATING REPORT

ALASKA PSYCHIATRIC INSTITUTE (API)

MARCH 2025

(FEBRUARY DATA)

OPERATIONS SUMMARY (ALL STATISTICS FISCAL YEAR)

	Actual Admissions (February 2025)	Prior Year Admissions (February 2024)	YTD Admissions (07/2024-2/2025)	Prior Year Admissions (07/2023 - 2/2024)
Civil Adult	33	40	328	349
Forensic Adult	8	3	33	22
Adolescent	2	0	23	10

COMMENTS:

	Actual Discharges (February 2025)	Prior Year Discharges (February 2024)	YTD Discharges (07/2024-2/2025)	Prior Year Discharges 07/2023 - 2/2024
Civil Adult	40	36	337	339
Forensic Adult	6	3	32	23
Adolescent	2	2	21	16

COMMENTS:

	Actual Average Length of Stay (February 2025)	Prior Year Average Length of Stay (February 2024)	YTD Average Length of Stay (07/2024-2/2025)	Prior Year Average Length of Stay (07/2023-2/2024)
Civil Adult	23.85	54.47	29.68	48.52
Adolescent	50.0	229.50	92.57	137.00

COMMENTS: Unable to calculate January 2024 ALOS based on discharged Length of stay, as there were no Adolescent discharges in January of 2024. *

	Actual Average Daily Census (February 2025)	Prior Year Average Daily Census (February 2024)	YTD Average Daily Census (07/2024-2/2025)	Prior Year Average Daily Census (07/2023-2/2024)
Civil	46.39	46.55	46.65	46.07
Forensic	9.67	9.62	9.58	9.73
Adolescent	6.96	5.41	7.43	7.69
Total	73.00	71.00	74.00	73.00

COMMENTS:

	Forensic Restoration Patients (February 2025)	Forensic Restoration Visits (February 2025)		
Outpatient	2	7		
Jail Based	8	22		

COMMENTS:

REGULATORY UPDATES/FOLLOW UP ACTIVITIES

In January 2025, 123 patients were screened for the Social Drivers of Health (SDOH) indicators. It's important to note that while our facility is an 80-bed hospital, the 123 patients reflects both new admissions and patients who were already in-house during the reporting period. This number accounts for individuals who were admitted and present during the month of January, including both those who had recently been admitted and those who had ongoing stays.

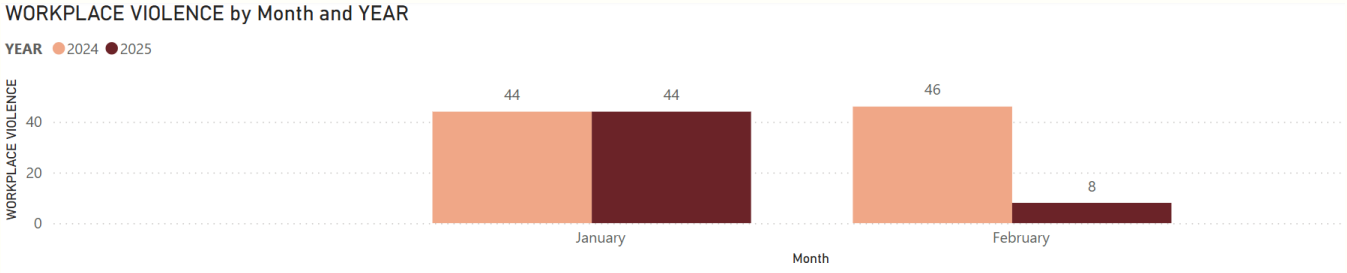
Out of the 123 patients initially screened, 75 patients were eligible for inclusion in the SDOH report. This is because they answered all five of the SDOH questions, which were required to be included in the data collection process. The 75 patients who fully participated in the screening process provided us with valuable insights into the social challenges affecting our patient population.

As part of the monthly SDOH indicators, these 75 eligible patients were screened for several critical factors that impact their overall health and well-being. The screening included questions about **food insecurity, housing instability, transportation needs, utility difficulties, and interpersonal safety**. Based on the responses from these patients, the data we collected provides insight into key social challenges our patients are facing during their stay.

The data shows that 60.98% of the patients were screened for general **social drivers of health**, which is a good baseline for understanding the broader social conditions affecting our population. Further, specific findings from the SDOH screenings reveal that over 28% of patients are facing **food insecurity**, more than 60% are dealing with **housing instability**, and smaller portions report challenges with **transportation** and **utility difficulties**. While the **interpersonal safety** concerns were lower in percentage (6.67%), it remains an important aspect of patient care that we continue to monitor.

WORKPLACE SAFETY

Workplace violence saw a significant decline compared to the same period last year. In January 2025, the number of workplace violence events remained consistent with January 2024. However, February 2025 experienced a substantial drop in incidents compared to February 2024, with workplace violence decreasing by approximately **82.61%**. This decline was largely attributed to the discharge of a complex adolescent patient at the end of January 2025.



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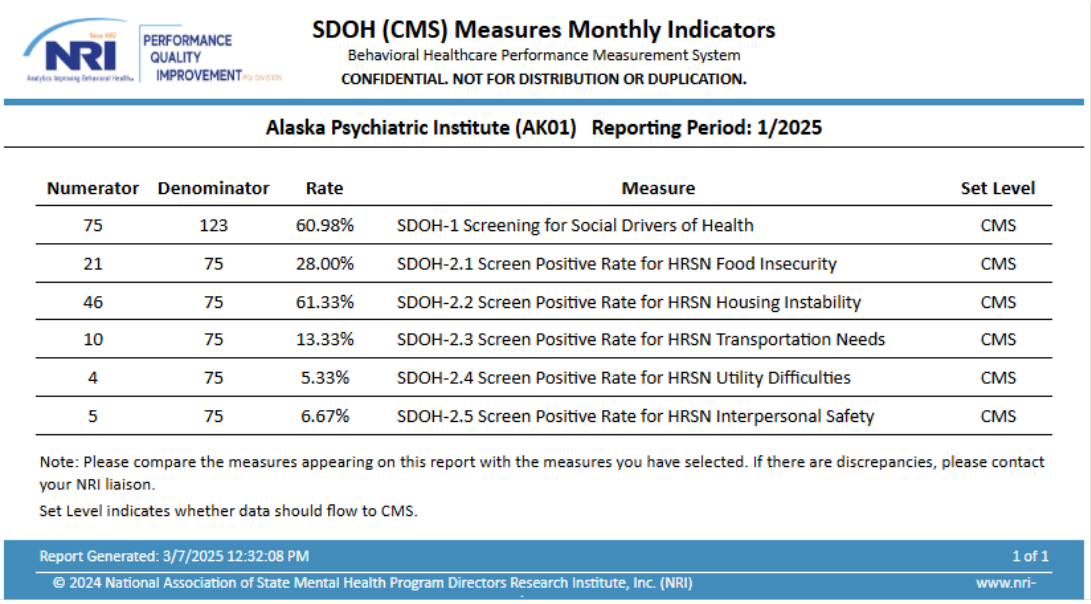

NRI PERFORMANCE QUALITY IMPROVEMENT

SDOH (CMS) Measures Monthly Indicators

Behavioral Healthcare Performance Measurement System

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Alaska Psychiatric Institute (AK01) Reporting Period: 1/2025

Numerator	Denominator	Rate	Measure	Set Level
75	123	60.98%	SDOH-1 Screening for Social Drivers of Health	CMS
21	75	28.00%	SDOH-2.1 Screen Positive Rate for HRSN Food Insecurity	CMS
46	75	61.33%	SDOH-2.2 Screen Positive Rate for HRSN Housing Instability	CMS
10	75	13.33%	SDOH-2.3 Screen Positive Rate for HRSN Transportation Needs	CMS
4	75	5.33%	SDOH-2.4 Screen Positive Rate for HRSN Utility Difficulties	CMS
5	75	6.67%	SDOH-2.5 Screen Positive Rate for HRSN Interpersonal Safety	CMS

Note: Please compare the measures appearing on this report with the measures you have selected. If there are discrepancies, please contact your NRI liaison.

Set Level indicates whether data should flow to CMS.

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MAINTENANCE/FACILITY

PROJECT UPDATES

1. **EST3 Fire alarm Panel** – Will no longer self-map devices – this means if/when a device fails a service vendor who is manufacture trained and certified within the proprietary Edwards product is required to

install and map the device. Average cost per event is $1200.00. API has had to call in service 5-6 times to date to get the system out of trouble status and back to normal conduction.

- A meeting was held with Siemens on 3/6/25, with attendees including Scott Y (CEO), Kristan H. (Procurement), Terri M. (State P.M.), Jeff B. (Siemens Sales Rep.), his assistant, and Randy S. (API Superintendent). Further discussions are needed to determine the direction and funding the State will require to either upgrade the EST3 system to EST4 or replace it entirely with Siemens' product.

2. **Nurse Call and Duress Systems** – The installation of the Nurse Call and built-in Duress systems has been completed. API now needs to formally define how these two systems will be used and supported moving forward.
3. **API Flooring** – The carpet removal and replacement with LVP in the Susitna and Katmai units has been postponed until August or September 2025.
4. **Kingsway Anti-Barricade Doors** – Twenty (20) doors have been ordered for the Susitna and Katmai units. These doors replace the existing ones, which swing into the room and could potentially be barricaded. The new doors eliminate this risk.
5. **API Kitchen Hood – Shunt Trip Relay** – The kitchen hood requires a Shunt Trip relay to disconnect electric power to natural gas appliances when the Fire Alarm panel is activated. Three quotes have been submitted for approval.
6. **Material Management** – API's Maintenance department is collaborating with the Procurement department to establish a standardized stock list for daily operations.
7. **Emergency Preparedness – Volcanic Ash** – In the event of volcanic ash, all air intakes will be shut down and tarped off to prevent ash from entering the building. This will help avoid respiratory and vision issues for occupants and prevent equipment damage.
8. **Air Quality Testing** – Proactive air quality testing was conducted at API by Alaska Microbial to ensure occupants and staff are not exposed to airborne hazards. We are currently awaiting results from the seven (7) sampled areas. The results will guide us in implementing corrective actions. as needed.

EMERGENCY PREPAREDNESS

ACTIVITIES/TRAINING

Randy Smith and Pat Reynaga attended a webinar on the potential eruption of Mount Spur. Information regarding **volcanic ash safety** for both people and facilities will be distributed to staff.

An **Active Shooter** Exercise is scheduled for 7 AM on March 18th, focusing on the Run, Hide, Fight/Active Shooter response protocols.

CLINICAL EFFICACY/PROGRAMMING UPDATES

- Plan to address Patient Grievance related to service processes at API
- Susitna Planning and OT involvement
- 2 new psychology interns joining us in July, Ashlan and Courtney graduating
- Outpatient Commitments
- Kayla Nowak, MHC3 and Cat Polinski MHC4 resigned.

DEPARTMENT UPDATES

HUMAN RESOURCES (BY AMA FOR FEBRUARY 2025)

A. New Hires: 9 YTD

Position	Fulltime (FT)/Non-Perm (NP)
RN	1 FT / 0 NP
PNA	0
Psychology	0
Admin	2
Psychiatrist	0
Support	1

B. Separations: 8 YTD

	February	YTD
RN	1 FT / 0 NP	3
PNA/Unit Clerk	1 FT / 1 NP	2
Psychology/Rehab/Social	0	0
General/Admin	0	0
Psychiatrist	0	0
Maintenance/ES	3	3

Students: 1		**YTD**
Medical Student	1	0
Psychiatric Resident	0	0
Psychology	0	0
Nursing	0	0
Social Work	0	0

A. Vacancies: 74

RN	22
PNA	27
Other	25

NURSING

COMMENTS:

The nursing department continue to focus on safe medication administration practices.

During the month of February, we welcomed Pharm D to review our process improvements and join a nursing leadership team meeting. We discussed the possibility of scripts for staff to use when they are confirming two patient identifiers for long stay patients. They also provided additional support for verbal de-escalation when engaging with escalated patients during medication passes.

We have attached the RCA action plan for the wrong medication error along with the SBAR to leadership

The nursing department continue to actively recruit full time and on call Registered Nurses and Psychiatric Nursing Assistants. We attended the job fair at UAA on 3/5/2025.

CLINICAL STAFF

COMMENTS:

- Plan to address Patient Grievance related to service processes at API, will explain the plan in our meeting.
- Susitna Planning and OT involvement: staff continue to work toward this model and continue additional education
- 2 new psychology interns joining us in July, Ashlan and Courtney (current interns) graduating and both are staying in state!
- Outpatient Commitments: one returned this month. Cassie working with paralegal on tracking system and process improvements are underway to assure greater oversight. Several patients eligible for outpatient commitment in coming months.

MEDICAL STAFF

Locum Tenens Needed:

- We currently have 3 locum psychiatrists to cover our 2 vacant staff psychiatrist positions and a third to cover for a provider on maternity leave.
    - Dr. Monika Karazja – arrived 10/21/24 and will be departing 4/18
    - Dr. Andrew Pauli – arrived 12/9/2024 and stayed through 2/14/2025
    - Dr. Joseph Pace – arrived 1/6/2025 and will be staying through 3/28/25
- We currently have two new locum psychiatrists scheduled to start their assignments at API in the spring.
    - Dr. William Wenokor – expected to arrive end of March or beginning of April, and to stay for 3-4 months.
    - Dr. Lisa Corthell – expected to arrive the beginning of April and stay for 3-4 months.
- Actively recruiting for a mid-level locum medical officer provider for weekend unit coverage and all weekend on-call coverage.

Credentialing Update:

- Maria Rollins, PA-C was recredentialed and current credentialing is through 2/24/28.
- Newly hired staff Michelle Brooks, APRN, has been successfully credentialed as of February 24, 2025, through February 24, 2028.
- Lelenneth Beebe, APRN is currently in the process of being re-credentialed (current credentialing through 3/29/2025).
- New locums, Dr. Wenokor and Dr. Corthell are currently in the process of being credentialed and expected to be credentialed in March.

Medical Staff Recruitment Update:

- Michelle Brooks, APRN, has officially filled the PA/APRN position vacated in September and joined the API Medical Staff, moving from ASO.
- Moksha Martino's last day will be 3/7/2025. Her position has been posted and is set to close 3/20/25.

EXECUTIVE SUMMARY

Resignation
In December 2024, I made the difficult decision to resign as CEO of API to move closer to my family. This decision was not made lightly, as I have truly enjoyed working with the department, the API staff, and receiving support from the governing body. My final day will be May 2, 2025. The department has posted the position and is currently interviewing candidates for the role.

Finance Consultant
Berry Dunn has been awarded the consulting contract to assess API's billing and coding processes, with a focus on identifying areas for potential revenue growth. A three-member team from Berry Dunn was onsite during the week of February 24th. In addition to their assessment, Berry Dunn will assist in the development of the finance module. Karina, our CFO, will provide a brief overview of their findings at the GB meeting in March.

Electronic Medical Record
We are continuing our collaboration with Netsmart, with the go-live date scheduled for July 1. Recent developments include:

- Over the past 4-6 weeks, there has been increased collaboration and a deeper shared understanding between our teams.
- Netsmart has brought in a new project manager, which has led to positive results.
- In January, Netsmart sent Subject Matter Experts (SMEs) to API for two weeks of training on building forms, flow sheets, and widget creation.
- The API team is currently focused on form and workflow development. As of now, they have built 10 of the 70+ forms needed.
- Based on the findings from Berry Dunn and the need to establish a comprehensive finance module, the project's go-live date may be extended.

Joint Commission
We are expecting our triennial site visit at any time. Leadership and staff have been preparing for this visit over the past few months.

Department of Corrections (DOC)/API Collaboration
DOC and API continue to discuss next steps towards implementing a forensic competency program "managed" by API in one of their mods in the Anchorage Corrections Center. Leadership from both departments are supportive of this initiative. Next meeting is set for March 19.

Pharmacy Consultant Onsite
PharmD consultant was onsite the week of February 24th to identify opportunities for improvement and efficiency. Site visit report is forth coming.