STATE OF ALASKA REQUEST FOR PROPOSALS



DRIVER'S LICENSE AND IDENTIFICATION CARD PRODUCTION AND IMAGE CAPTURE AND VERIFICATION

RFP 02-108-23 2023-0200-0194

ISSUED MAY 2, 2023

THE DEPARTMENT OF ADMINISTRATION, DIVISION OF MOTOR VEHICLES, IS SOLICITING PROPOSALS FOR A NEW ALASKA DRIVER'S LICENSE AND IDENTIFICATION CARD SYSTEM AND IMAGE CAPTURE AND VERIFICATION

ISSUED BY:

PRIMARY CONTACT:

DEPARTMENT OF ADMINISTRATION
OFFICE OF PROCUREMENT AND PROPERTY
MANAGEMENT

LISA TROMBI PROCUREMENT SPECIALIST DOA.OPPM.PROCUREMENT@ALASKA.GOV

OFFERORS ARE NOT REQUIRED TO RETURN THIS FORM.

IMPORTANT NOTICE: IF YOU RECEIVED THIS SOLICITATION FROM THE STATE OF ALASKA'S "ONLINE PUBLIC NOTICE" WEB SITE, YOU MUST REGISTER WITH THE PROCUREMENT OFFICER LISTED IN THIS DOCUMENT TO RECEIVE NOTIFICATION OF SUBSEQUENT AMENDMENTS. FAILURE TO CONTACT THE PROCUREMENT OFFICER MAY RESULT IN THE REJECTION OF YOUR OFFER.

TABLE OF CONTENTS

SECTION 1.	INTRODUCTION & INSTRUCTIONS	
SEC. 1.01	PURPOSE OF THE RFP	
SEC. 1.02	BUDGET	
SEC. 1.03	DEADLINE FOR RECEIPT OF PROPOSALS	
SEC. 1.04	QUALIFICATION	
SEC. 1.05	PRIOR EXPERIENCE - CARD CENTRAL PRODUCTION	
SEC. 1.06	PRIOR EXPERIENCE – IMAGE CAPTURE AND VERIFICATION	
SEC. 1.07	REQUIRED REVIEW	
SEC. 1.08	QUESTIONS PRIOR TO DEADLINE FOR RECEIPT OF PROPOSALS	<i>6</i>
SEC. 1.09	RETURN INSTRUCTIONS	
SEC. 1.10	ASSISTANCE TO OFFERORS WITH A DISABILITY	
SEC. 1.11	AMENDMENTS TO PROPOSALS	
SEC. 1.12	AMENDMENTS TO THE RFP	
SEC. 1.13	RFP SCHEDULE	
SEC. 1.14	PRE-PROPOSAL TELECONFERENCE	
SEC. 1.15	ALTERNATE PROPOSALS	
SEC. 1.16	NEWS RELEASES	
SECTION 2.	BACKGROUND INFORMATION	9
SEC. 2.01	BACKGROUND INFORMATION	9
SEC. 2.02	NETWORK CHALLENGES	9
SEC. 2.03	SIZE AND DISTANCE	
SEC. 2.04	CONNECTIVITY AND REMOTENESS	
SEC. 3.01	SCOPE OF WORK	12
SEC. 3.02	CONTRACT TERM AND WORK SCHEDULE	
SEC. 3.03	DELIVERABLES	
SEC. 3.04	STATUTORY REQUIREMENTS	
SEC. 3.05	FIELD OFFICES	
SEC. 3.06	CONTRACT TYPE	14
SEC. 3.07	PROPOSED PAYMENT PROCEDURES	
SEC. 3.08	CONTRACT PAYMENT	
SEC. 3.09	CONTRACT PRICE ADJUSTMENTS	
SEC. 3.10	LOCATION OF WORKSUBCONTRACTORS	
SEC. 3.11 SEC. 3.12	JOINT VENTURES	
SEC. 3.12 SEC. 3.13	RIGHT TO INSPECT PLACE OF BUSINESS	
SEC. 3.13 SEC. 3.14	F.O.B. POINT	
SEC. 3.14 SEC. 3.15	CONTRACT PERSONNEL	
SEC. 3.16	INSPECTION & MODIFICATION - REIMBURSEMENT FOR UNACCEPTABLE DELIVERABLES	
SEC. 3.17	CONTRACT CHANGES - UNANTICIPATED AMENDMENTS	
SEC. 3.18	NONDISCLOSURE AND CONFIDENTIALITY	
SEC. 3.19	INDEMNIFICATION	
SEC. 3.20	INSURANCE REQUIREMENTS	
SEC. 3.21	TERMINATION FOR DEFAULT	
SECTION 4.	PROPOSAL FORMAT AND CONTENT	20
SEC. 4.01	RFP SUBMITTAL FORMS	
SEC. 4.02	SPECIAL FORMATTING REQUIREMENTS	20
SEC. 4.03	OFFEROR INFORMATION AND CERTIFICATIONS (SUBMITTAL FORM A)	
SEC. 4.04	EXPERIENCE AND QUALIFICATIONS (SUBMITTAL FORM B)	
SEC. 4.05	UNDERSTANDING OF THE PROJECT (SUBMITTAL FORM C)	
SEC. 4.08	SUBCONTRACTORS (SUBMITTAL FORM F)	
SEC. 4.09	INTERVIEWS AND DEMONSTRATIONS.	
SEC. 4.10	COST PROPOSAL (SUBMITTAL FORM G)	
SECTION 5.	EVALUATION CRITERIA AND CONTRACTOR SELECTION	24
SEC. 5.01	SUMMARY OF EVALUATION PROCESS	24

SEC. 5.02	EVALUATION CRITERIA	24
SEC. 5.03	SCORING METHOD AND CALCULATION	25
SEC. 5.04	EXPERIENCE AND QUALIFICATIONS	
SEC. 5.05	UNDERSTANDING OF THE PROJECT	
SEC. 5.06	METHODOLOGY USED FOR THE PROJECT	
SEC. 5.07	MANAGEMENT PLAN FOR THE PROJECT	
SEC. 5.08	INTERVIEWS AND DEMONSTRATIONS	
SEC. 5.09	CONTRACT COST (COST PROPOSAL)	
SEC. 5.10	ALASKA OFFEROR PREFERENCE	29
SECTION 6.	GENERAL PROCESS AND LEGAL INFORMATION	
SEC. 6.01	INFORMAL DEBRIEFING	
SEC. 6.02	ALASKA BUSINESS LICENSE AND OTHER REQUIRED LICENSES	
SEC. 6.03	SITE INSPECTION	
SEC. 6.04	CLARIFICATION OF OFFERS	
SEC. 6.05	DISCUSSIONS WITH OFFERORS	
SEC. 6.06	EVALUATION OF PROPOSALS	
SEC. 6.07	CONTRACT NEGOTIATION	
SEC. 6.08	FAILURE TO NEGOTIATE	
SEC. 6.09	OFFEROR NOTIFICATION OF SELECTION	32
SEC. 6.10	PROTEST	
SEC. 6.11	APPLICATION OF PREFERENCES	33
SEC. 6.12	ALASKA BIDDER PREFERENCE	
SEC. 6.13	ALASKA VETERAN PREFERENCE	34
SEC. 6.14	STANDARD CONTRACT PROVISIONS	35
SEC. 6.15	QUALIFIED OFFERORS	
SEC. 6.16	PROPOSAL AS PART OF THE CONTRACT	
SEC. 6.17	ADDITIONAL TERMS AND CONDITIONS	
SEC. 6.18	HUMAN TRAFFICKING	
SEC. 6.19	RIGHT OF REJECTION	
SEC. 6.20	STATE NOT RESPONSIBLE FOR PREPARATION COSTS	
SEC. 6.21	DISCLOSURE OF PROPOSAL CONTENTS	
SEC. 6.22	ASSIGNMENT	
SEC. 6.23	DISPUTES	
SEC. 6.24	SEVERABILITY	37
SEC. 6.25	SUPPLEMENTAL TERMS AND CONDITIONS	
SEC. 6.26	SOLICITATION ADVERTISING	
SEC. 6.27	FEDERALLY IMPOSED TARIFFS	
SECTION 7.	ATTACHMENTS	39
SEC. 7.01	ATTACHMENTS	39

SECTION 1. INTRODUCTION & INSTRUCTIONS

SEC. 1.01 PURPOSE OF THE RFP

The Department of Administration, Division of Motor Vehicles, is seeking a new Alaska driver's license and identification card (DL/ID) system. This system must include central card production with a temporary license interim solution, as well as image capture and verification technology.

SEC. 1.02 BUDGET

The Department of Administration, Division of Motor Vehicles, estimates a budget of between \$8,000,000.00 and \$9,500,000.00 dollars for the completion of this project. Proposals priced at more than \$10,000,000.00 will be considered non-responsive.

Payment for the contract is subject to funds already appropriated and identified.

SEC. 1.03 DEADLINE FOR RECEIPT OF PROPOSALS

Proposals must be received no later than 2:00 PM prevailing Alaska Standard Time on May 26, 2023, as indicated by email timestamp. Late proposals will not be considered.

SEC. 1.04 QUALIFICATION

Interested offerors based and owned solely in the United States are preferred but not required. Offerors based and owned solely in the United States will be given more consideration. See Section 3.11, Location of Work.

SEC. 1.05 PRIOR EXPERIENCE – CARD CENTRAL PRODUCTION

In order for offers to be considered responsive offerors must meet these minimum prior experience requirements:

The Offeror must clearly identify the Project Manager on Submittal Form B Experience and Qualifications. The Project Manager must have experience of the same scope of work as required in this RFP. The offeror's proposal must clearly demonstrate this experience for at least two organizations which must include:

- 1. The design and implementation of a DL/ID card processing program.
- 2. Printing and delivery of DL/ID products at a centralized card production facility that meets Department of Homeland Security (DHS) security standards for license issuance and production of REAL ID credentials (Attachment One: REAL ID Security Plan Guidance Handbook).
 - a. The cards shall be driver's licenses, state ID cards, federal ID cards, financial cards, or similar secure cards.
 - b. Project Manager must demonstrate three years' experience, within the past ten years, in the production of a minimum annual volume of 300,000 cards per year, per program.
- 3. For each organization used to meet this experience requirement, the offeror must provide a detailed narrative that includes:

- a. Type of organization;
- b. Description of the DL/ID processing program;
- c. Type of cards produced;
- d. Date the services were provided; and
- e. Annual volume of cards produced.

Subcontractors <u>are not</u> permitted to perform work on the Card Central Production requirements of this RFP.

An offeror's failure to meet these minimum prior experience requirements will cause their proposal to be considered non-responsive and rejected.

SEC. 1.06 PRIOR EXPERIENCE – IMAGE CAPTURE AND VERIFICATION

In order for offers to be considered responsive offerors must meet these minimum prior experience requirements and must clearly identify this experience on Submittal Form B - Experience and Qualifications.

The offeror must have a minimum of three years' experience, within the past ten years, for the same scope of work as required in this RFP, for at least two organizations which must include:

- 1. If using experience from more than two organizations, at a minimum, two organizations must have:
 - a. At least 200 users;
 - b. Offices in at least ten geographic locations that use the solution; and,
 - c. Comparable complexity to the Alaska DMV.
- 2. The successfully implemented systems for both of these organizations must have:
 - a. Accommodate 100 concurrent users:
 - b. Been fully implemented in a production environment within the past ten years;
 - c. Operated successfully in a production environment for a minimum of two years; and,
 - d. At least two web service interfaces with external systems.
- 3. For each organization used to meet this prior experience requirement, the offeror must provide a detailed narrative that must include:
 - a. Type of organization;
 - b. Complexity of the organization and how it compares the Alaska DMV;
 - c. Description of the Image Capture program;
 - d. Description of the Image Verification program;
 - e. Geographic locations of where the solutions are being used;
 - f. Number of concurrent users that systems can accommodate;
 - g. Description of the web service interfaces; and
 - h. Dates the services were provided.

Subcontractors <u>are</u> allowed to perform work for the Image Capture and Verification requirements of this RFP.

An offeror's failure to meet these minimum prior experience requirements will cause their proposal to be considered non-responsive and rejected.

SEC. 1.07 REQUIRED REVIEW

Offerors should carefully review this solicitation for defects and questionable or objectionable material. Comments concerning defects and questionable or objectionable material should be made in writing and received by the procurement officer at least ten days before the deadline for receipt of proposals. This will allow time for the issuance of any necessary amendments. It will also help prevent the opening of a defective proposal and exposure of offeror's proposals upon which award could not be made.

SEC. 1.08 QUESTIONS PRIOR TO DEADLINE FOR RECEIPT OF PROPOSALS

All questions must be in writing and directed to the procurement officer. The interested party must confirm telephone conversations in writing.

Two types of questions generally arise. One may be answered by directing the questioner to a specific section of the RFP. These questions may be answered over the telephone. Other questions may be more complex and may require a written amendment to the RFP. The procurement officer will make that decision.

PROCUREMENT OFFICER: Lisa Trombi EMAIL: doa.oppm.producement@alaska.gov

SEC. 1.09 RETURN INSTRUCTIONS

Offerors must submit their proposals via email to the procurement officer in a single PDF file. The services proposal and cost proposal must be saved as separate PDF documents and emailed to doa.oppm.procurement@alaska.gov as separate, clearly labeled attachments, such as "Firm Name – Services Proposal.pdf" and "Firm Name – Cost Proposal.pdf". The email must contain the RFP number in the subject line.

The **maximum** size of a single email (including all text and attachments) that can be received by the state is **20mb** (**megabytes**). If the email containing the proposal exceeds this size, the proposal must be sent in multiple emails that are each less than 20 megabytes and each email must comply with the requirements described above.

Please note that email transmission is not instantaneous. Similar to sending a hard copy proposal, if you are emailing your proposal, the state recommends sending enough ahead of time to ensure the email is delivered by the deadline for receipt of proposals.

It is the offeror's responsibility to contact the issuing agency at <u>doa.oppm.procurement@alaska.gov</u> to confirm that the proposal has been received. The state is not responsible for unreadable, corrupt, or missing attachments.

SEC. 1.10 ASSISTANCE TO OFFERORS WITH A DISABILITY

Offerors with a disability may receive accommodation regarding the means of communicating this RFP or participating in the procurement process. For more information, contact the procurement officer no later than ten days prior to the deadline for receipt of proposals.

SEC. 1.11 AMENDMENTS TO PROPOSALS

Amendments to or withdrawals of proposals will only be allowed if acceptable requests are received prior to the deadline that is set for receipt of proposals. No amendments or withdrawals will be accepted after the deadline unless they are in response to the state's request in accordance with 2 AAC 12.290.

SEC. 1.12 AMENDMENTS TO THE RFP

If an amendment is issued before the deadline for receipt of proposals, the amendment will be posted on the State of Alaska Online Public Notice (OPN) website. The link to the posting of the amendment will be provided to all who were notified of the RFP and to those who have registered with the procurement officer after receiving the RFP from the OPN.

After receipt of proposals, if there is a need for any substantial clarification or material change in the RFP, an amendment will be issued. The amendment will incorporate the clarification or change, and a new date and time established for new or amended proposals. Evaluations may be adjusted as a result of receiving new or amended proposals.

SEC. 1.13 RFP SCHEDULE

RFP schedule set out herein represents the state's best estimate of the schedule that will be followed. If a component of this schedule, such as the deadline for receipt of proposals, is delayed, the rest of the schedule may be shifted accordingly. All times are Alaska Standard Time.

ACTIVITY	TIME	DATE
Issue Date / RFP Released		May 2, 2023
Pre-Proposal Conference	10:00 AM AKST	May 10, 2023
Last Day for Question Submittal		May 17, 2023
Deadline for Receipt of Proposals / Proposal Due Date	2:00 PM AKST	May 26, 2023
Initial Proposal Evaluation Meeting (approximately week of)		June 5, 2023
Interviews and Demonstrations (approximately week of)		June 19, 2023
Proposal Evaluations Complete (approximately week of)		June 26, 2023
Notice of Intent to Award (approximately week of)		July 10, 2023
Contract Issued (approximately)		August 1, 2023

This RFP does not, by itself, obligate the state. The state's obligation will commence when the contract is approved by the Commissioner of the Department of Administration, or the Commissioner's designee

Upon written notice to the contractor, the state may set a different starting date for the contract. The state will not be responsible for any work done by the contractor, even work done in good faith, if it occurs prior to the contract start date set by the state.

SEC. 1.14 PRE-PROPOSAL TELECONFERENCE

A pre-proposal teleconference will be held at 10:00 AM, Alaska Time, on Thursday, May 10, 2023, via Microsoft teams meeting. The purpose of the teleconference is to discuss the work to be performed with the prospective offerors and allow them to ask questions concerning the RFP. All questions raised during the meeting must be submitted in writing to the Procurement Officer and will be posted along with the answers on the Alaska Online Public Notice website as an Amendment to the RFP, as soon as possible after the meeting.

Offerors with a disability needing accommodation should contact the procurement officer prior to the date set for the pre-proposal conference so that reasonable accommodation can be made. All interested offerors must register with the Procurement Officer via email at doa.oppm.procurement@alaska.gov.

It is highly recommended that any pre-proposal conference questions be submitted to this email address prior to the pre-proposal conference.

SEC. 1.15 ALTERNATE PROPOSALS

Offerors may only submit one proposal for evaluation. In accordance with 2 AAC 12.830 alternate proposals (proposals that offer something different than what is asked for) will be rejected.

8

SEC. 1.16 NEWS RELEASES

News releases related to this RFP will not be made without prior approval of the project director.

SECTION 2. BACKGROUND INFORMATION

SEC. 2.01 BACKGROUND INFORMATION

The Department of Administration, Division of Motor Vehicles (DMV), serves Alaskans by providing evidence of motor vehicle ownership and by issuing driver's licenses, identification cards, and permits to those qualified. DMV responsibilities include the administration of the safety responsibility law, driver improvement point system, and the collection of motor vehicle registration taxes.

DMV currently maintains 51 Offices (DMV and Business Partners) throughout the State of Alaska that issue driver's licenses and identification cards (DL/IDs).

All DL/IDs, except for mail-in renewals and valid-without-photo, are using an over the counter, photo-last process. By-mail-renewals need the ability to issue from the last photo/signature issued/on record rather than add a new photo/signature to the image database. Valid-without-photo needs the ability to issue using the template "Valid Without Photo" image for the photo displayed on the card instead of adding a new photo. The state must have the ability to restrict the capability for both of these processes to an authorized user/logon.

With the current process, the customer presents an application with identification documents for verification by a DMV Customer Service Representative (CSR) at the transaction counter. The CSR queries the Social Security Online Verification system (SSOLV), the Problem Driver Pointer System (PDPS) and, if applicable, the Commercial Driver's License Information System (CDLIS). The functionality of these programs is not within the scope of this RFP.

At the time of transaction, the CSR is presented with the most recent DL/ID photo of the applicant to determine whether the picture is that of the person at the counter. In multi-person offices, the customer's new photo is then taken at a separate camera station. When the customer's new photo is taken, the most recent photo for the DL/ID is automatically displayed to allow the CSR at the camera station to ensure no person switch was made between the transaction counter and the camera station. The customer leaves DMV with a DL/ID that is valid for up to eight years, depending on customer documentation.

SEC. 2.02 NETWORK CHALLENGES

Connectivity and latency within the State of Alaska are a challenge due to distance and remoteness. Offerors must be aware of these factors when preparing a proposal.

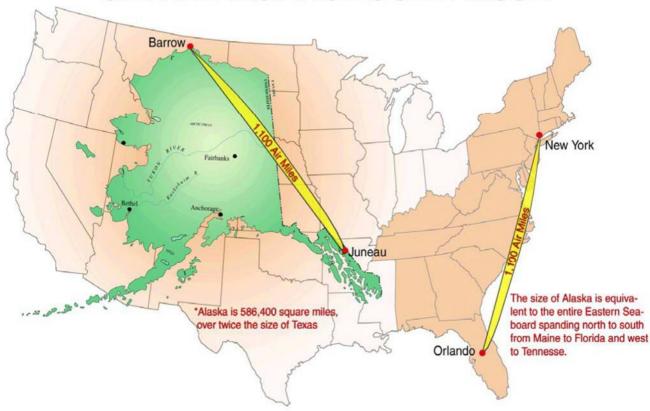
The state uses a variety of network services to provide endpoint services to agencies. Routed connections over state or commercial circuits include broadband (cable modem, digital subscriber line, and wireless). Wide area network (WAN) services are those which are fully controlled and operated by the state's Enterprise Technology Services (ETS). VPN or extranet services are those managed by a provider or agency.

Rather than add additional, separate systems that CSRs shall move between to perform a transaction, the desired solution shall be seamlessly integrated within the Alaska License and Vehicle Information Network (ALVIN) front-end. ALVIN shall provide the single interface for the CSR. The secure DL/ID card assembly and production function will occur in the background and will be 'called' as needed based on standard messaging interfacing.

SEC. 2.03 SIZE AND DISTANCE

The following diagram provides a perspective on the distances between locations within Alaska.

SIZE AND DISTANCE COMPARISON

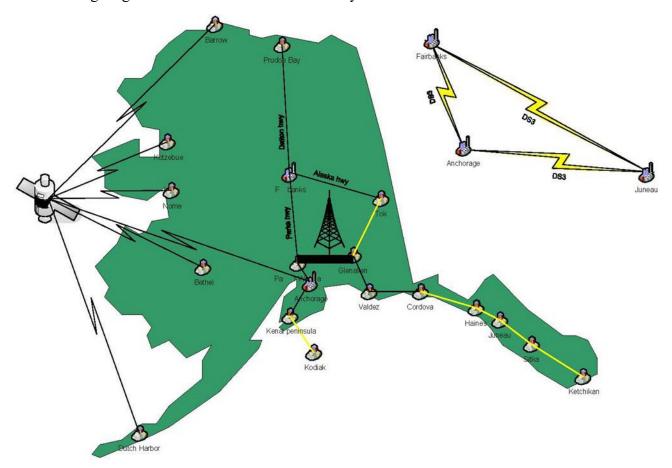


10

Rev. 3/23

SEC. 2.04 CONNECTIVITY AND REMOTENESS

The following diagram demonstrates how connectivity is constrained in Alaska due to remoteness.



SECTION 3. SCOPE OF WORK & CONTRACT INFORMATION SEC. 3.01 SCOPE OF WORK

The Department of Administration, Division of Motor Vehicles (DMV), is seeking a new Alaska driver's license and identification card (DL/ID) system for physical credentials. This system must incorporate all possible measures necessary to ensure accurate and true issuance and delivery of DMV DL/IDs, while preventing the alteration or fraudulent replication of those credentials. The system must include central card issuance with temporary license interim solution, as well as image capture and verification.

There is general public acceptance and trust placed in documents issued by state governments, it is incumbent upon the DMV to ensure the highest level of security and integrity of the credentials produced; consequently, offerors must place strong emphasis on security-driven, high-quality processes and products.

DMV is seeking a partner who demonstrates a high level of experience, capability, and proficiency in integrating various technologies used in the DL/ID central issuance, image capture and verification technology and who is willing to assist the state in minimizing costs, maintaining current levels of support in a timely manner, while furnishing the latest technology, with reliable software.

SEC. 3.02 CONTRACT TERM AND WORK SCHEDULE

The length of the contract will be from the date of award, approximately August 1, 2023, through June 30, 2026, with seven one-year renewal options at the state's discretion. The contract awarded from this RFP may be awarded prior to a current contract, for the same services, expiration date to allow for delivery, installation, and training of the new system.

Initial Contract Schedule:

- Hardware and software delivery and installation
 - o Rolled out and operational in all offices no later than December 31, 2023; and
- Training to include OIT staff and DMV employees, managers, and Business Partners. All training must occur prior to implementation:
 - o OIT training completed December 2023
 - o DMV employee and manager training completed December 2023
 - o Business Partner training completed during November and December 2023

Unless otherwise provided in this RFP, the State and the successful offeror/contractor agree: (1) that any extension of the contract excluding any exercised renewal options, will be considered as a month-to-month extension, and all other terms and conditions shall remain in full force and effect and (2) the procurement officer will provide notice to the contractor of the intent to cancel such month-to-month extension at least 30 days before the desired date of cancellation. A month-to-month extension may only be executed by the procurement officer via a written contract amendment.

SEC. 3.03 DELIVERABLES

The contractor shall be required to provide the following deliverables:

12 Rev. 3/23

- 1) Accurate, professional, legal credentials to be issued at DMV and Business Partner offices statewide which must include:
 - In office stationary cameras with mounting hardware & connectivity accessories;
 - o Delivered and installed
 - o Quantity: 51 each
 - Annual purchase of spare stationary cameras with mounting hardware & connectivity accessories:
 - o Quantity: 5 each annually
 - Backdrop option for photo stations;
 - o Delivered and installed
 - o Quantity: 51 each
 - Web application compatible customer signature pads;
 - o Delivered and installed
 - o Quantity: 51 each
 - Mobile processing stations including cameras;
 - Must include protective shipping materials to ensure safe shipping via air freight to rural Alaska locations.
 - o Quantity: 2 each
 - The initial order will be for two mobile units, but additional mobile units may be ordered throughout the life of the contract.
- 2) As DMV offices or Business Partners open new locations, the contractor shall provide hardware, software, and installation in the new location. The contractor shall provide DMV with an estimate with associated costs including installation and travel expenses. DMV will make the determination on which locations will need in-person installation based on office staffing and capabilities.
- 3) Image verification with one-to-one and one-to-many technology, including case management system for flagged records.
- 4) Delivery, installation, onsite rollout training, and technical support for all items.

Onsite rollout training must include:

- DMV employees, managers, and Business Partners; and
- Hard copy, easy to use manuals for DMV staff and Business Partners per location.
- 5) The contractor rollout / implementation schedule must be provided at least 30-days prior to rollout to allow DMV and Business Partner location preparation. Schedule must be approved by DMV.
- 6) The contractor must provide full-service support for all equipment and software for the full term of the contract. Full service includes all service, repair, parts, and maintenance necessary to keep the equipment operating in a manner that meets the manufacturer's published performance specifications and the requirements of this RFP.

13

SEC. 3.04 STATUTORY REQUIREMENTS

The offeror must meet Alaska Statute 28.15.111 Licenses Issued to Drivers requirements.

The offeror must meet Alaska Statute 18.65.310 Identification Cards requirements.

Rev. 3/23

SEC. 3.05 FIELD OFFICES

Fifty-one offices statewide currently issue DL/IDs. In a portion of those offices, multiple customer service representatives (CSR) work at transaction counters where the customer's information and signature are collected. The customer then moves to a camera station where their photo is taken, and the DL/ID card is printed. In a smaller portion of those offices, there is a single workstation that serves as a combined transaction counter and camera station. Attachment three provides a table of DMV office locations with the number of transaction counters, camera stations, combo readers, 2022 processing numbers, and office hours (Attachment Three: DMV Office Locations, Hours and 2022 Production Counts).

SEC. 3.06 CONTRACT TYPE

This contract is a Firm Fixed Price contract.

SEC. 3.07 PROPOSED PAYMENT PROCEDURES

The state will make payments based on a negotiated payment schedule. Each billing must consist of an invoice and progress report. No payment will be made until the progress report and invoice has been approved by the project director.

SEC. 3.08 CONTRACT PAYMENT

No payment will be made until the contract is approved by the Commissioner of the Department of Administration or the Commissioner's designee. Under no conditions will the state be liable for the payment of any interest charges associated with the cost of the contract. The state is not responsible for and will not pay local, state, or federal taxes. All costs associated with the contract must be stated in U.S. currency.

Payment for agreements under \$500,000 for the undisputed purchase of goods or services provided to a state agency, will be made within 30 days of the receipt of a proper billing or the delivery of the goods or services to the location(s) specified in the agreement, whichever is later. A late payment is subject to 1.5% interest per month on the unpaid balance. Interest will not be paid if there is a dispute or if there is an agreement that establishes a lower interest rate or precludes the charging of interest.

Any single contract payment of \$1 million or higher must be accepted by the contractor via Electronic Funds Transfer (EFT).

SEC. 3.09 CONTRACT PRICE ADJUSTMENTS

Consumer Price Index (CPI): Contract prices will remain firm through the initial three-year contract term.

The contractor or state may request price adjustments, in writing, 30 days prior to the contract renewal date. Requests must be in writing and must be received 30 days prior to the contract renewal date. If the contractor or state fails to request a CPI price adjustment 30 days prior to the contract renewal date, the adjustment will be effective 30 days after the state or contractor receives their written request.

Price adjustments will be made in accordance with the percentage change in the U.S. Department of Labor Consumer Price Index (CPI-U) for All Urban Consumers, All Items, Urban Alaska.

The price adjustment rate will be determined by comparing the percentage difference between the CPI in effect for the base year six-month average (January through June 2024); and each January through June

six-month average thereafter. The percentage difference between those two CPI issues will be the price adjustment rate. No retroactive contract price adjustments will be allowed.

All price adjustments must be approved by both the contractor and the procurement officer prior to the implementation of the adjusted pricing. Approval shall be in the form of a contract amendment issued by the procurement officer.

SEC. 3.10 LOCATION OF WORK

The state will not provide workspace for the contractor. The contractor must provide its own workspace.

The contractor should include in their price proposal: transportation, lodging, and per diem costs sufficient to pay for the personnel necessary to deliver, install, and support the deliverables as detailed in Section 3.03 Deliverables. Travel to other locations will not be required.

By signing their proposal, the offeror certifies that all services provided under this contract by the contractor and all subcontractors shall be performed in the United States.

If the offeror cannot certify that all work will be performed in the United States, the offeror must contact the procurement officer in writing to request a waiver at least 10 days prior to the deadline for receipt of proposals.

The request must include a detailed description of the portion of work that will be performed outside the United States, where, by whom, and the reason the waiver is necessary.

Failure to comply with these requirements may cause the state to reject the proposal as non-responsive or cancel the contract.

SEC. 3.11 SUBCONTRACTORS

Subcontractors <u>may be used</u> to perform work for the Image Capture and Verification portion of this solicitation.

Subcontractors <u>may not be used</u> for the Card Central Production portion of this solicitation. If an offeror intends to use subcontractors, the offeror must complete the Submittal Form identified in Section 4.02 of this RFP.

An offeror's failure to provide this information with their proposal may cause the state to consider their proposal non-responsive and reject it.

Subcontractor experience **shall not** be considered in determining whether the offeror meets the requirements set forth in SEC. 1.06 (1-3) PRIOR EXPERIENCE.

If a proposal with subcontractors is selected, the offeror must provide the following information concerning each prospective subcontractor within five working days from the date of the state's request:

- complete name of the subcontractor;
- complete address of the subcontractor;
- type of work the subcontractor will be performing;

- percentage of work the subcontractor will be providing;
- evidence that the subcontractor holds a valid Alaska business license;

If a subcontractor on the list will be performing work within Alaska and did not have a valid Alaska business license at the close of the RFP, the Offeror may not use the subcontractor in the performance of the contract and shall replace the subcontractor with a subcontractor who had a valid Alaska business license at the close of the RFP.

• a written statement, signed by each proposed subcontractor, that clearly verifies that the subcontractor is committed to render the services required by the contract.

An offeror's failure to provide this information, within the time set, will cause the state to consider their proposal non-responsive and reject it. The substitution of one subcontractor for another that has already been approved may be made only at the discretion and prior written approval of the project director.

Note that if the subcontractor will not be performing work within Alaska, they will not be required to hold an Alaska business license.

SEC. 3.12 JOINT VENTURES

Joint ventures will not be allowed.

SEC. 3.13 RIGHT TO INSPECT PLACE OF BUSINESS

At reasonable times, the state may inspect those areas of the contractor's place of business that are related to the performance of a contract. If the state makes such an inspection, the contractor must provide reasonable assistance.

SEC. 3.14 F.O.B. POINT

All goods purchased through this contract will be F.O.B. final destination. Unless specifically stated otherwise, all prices offered must include the delivery costs to any location within the State of Alaska.

SEC. 3.15 CONTRACT PERSONNEL

Any change of the project team members or subcontractors named in the proposal must be approved, in advance and in writing, by the project director and the procurement officer. Changes that are not approved by the state may be grounds for the state to terminate the contract.

SEC. 3.16 INSPECTION & MODIFICATION - REIMBURSEMENT FOR UNACCEPTABLE DELIVERABLES

The contractor is responsible for the completion of all work set out in the contract. All work is subject to inspection, evaluation, and approval by the project director. The state may employ all reasonable means to ensure that the work is progressing and being performed in compliance with the contract. The project director or procurement officer may instruct the contractor to make corrections or modifications if needed in order to accomplish the contract's intent. The contractor will not unreasonably withhold such changes.

Substantial failure of the contractor to perform the contract may cause the state to terminate the contract. In this event, the state may require the contractor to reimburse monies paid (based on the identified portion of unacceptable work received) and may seek associated damages.

SEC. 3.17 CONTRACT CHANGES - UNANTICIPATED AMENDMENTS

During the course of this contract, the contractor may be required to perform additional work. That work will be within the general scope of the initial contract. When additional work is required, the project director will provide the contractor a written description of the additional work and request the contractor to submit a firm time schedule for accomplishing the additional work and a firm price for the additional work. Cost and pricing data must be provided to justify the cost of such amendments per AS 36.30.400.

The contractor will not commence additional work until the procurement officer has secured any required state approvals necessary for the amendment and issued a written contract amendment, approved by the Commissioner of the Department of Administration or the Commissioner's designee.

SEC. 3.18 NONDISCLOSURE AND CONFIDENTIALITY

Contractor agrees that all confidential information shall be used only for purposes of providing the deliverables and performing the services specified herein and shall not disseminate or allow dissemination of confidential information except as provided for in this section. The contractor shall hold as confidential and will use reasonable care (including both facility physical security and electronic security) to prevent unauthorized access by, storage, disclosure, publication, dissemination to and/or use by third parties of, the confidential information. "Reasonable care" means compliance by the contractor with all applicable federal and state law, including the Social Security Act and HIPAA. The contractor must promptly notify the state in writing if it becomes aware of any storage, disclosure, loss, unauthorized access to or use of the confidential information.

Confidential information, as used herein, means any data, files, software, information or materials (whether prepared by the state or its agents or advisors) in oral, electronic, tangible or intangible form and however stored, compiled or memorialized that is classified confidential as defined by State of Alaska classification and categorization guidelines provided by the state to the contractor or a contractor agent or otherwise made available to the contractor or a contractor agent in connection with this contract, or acquired, obtained or learned by the contractor or a contractor agent in the performance of this contract. Examples of confidential information include, but are not limited to: technology infrastructure, architecture, financial data, trade secrets, equipment specifications, user lists, passwords, research data, and technology data (infrastructure, architecture, operating systems, security tools, IP addresses, etc).

Additional information that the contractor shall hold as confidential during the performance of services under this contract includes all DMV customer information to include:

17

- (a) Name:
- (b) Address;
- (c) Telephone number;
- (d) Medical information;
- (e) Disability information; and
- (f) And all other personal information.

Rev. 3/23

If confidential information is requested to be disclosed by the contractor pursuant to a request received by a third party and such disclosure of the confidential information is required under applicable state or

federal law, regulation, governmental or regulatory authority, the contractor may disclose the confidential information after providing the state with written notice of the requested disclosure (to the extent such notice to the state is permitted by applicable law) and giving the state opportunity to review the request. If the contractor receives no objection from the state, it may release the confidential information within 30 days. Notice of the requested disclosure of confidential information by the contractor must be provided to the state within a reasonable time after the contractor's receipt of notice of the requested disclosure and, upon request of the state, shall seek to obtain legal protection from the release of the confidential information.

The following information shall not be considered confidential information: information previously known to be public information when received from the other party; information freely available to the general public; information which now is or hereafter becomes publicly known by other than a breach of confidentiality hereof; or information which is disclosed by a party pursuant to subpoena or other legal process and which as a result becomes lawfully obtainable by the general public.

SEC. 3.19 INDEMNIFICATION

The contractor shall indemnify, hold harmless, and defend the contracting agency from and against any claim of, or liability for error, omission, or negligent act of the contractor under this agreement. The contractor shall not be required to indemnify the contracting agency for a claim of, or liability for, the independent negligence of the contracting agency. If there is a claim of, or liability for, the joint negligent error or omission of the contractor and the independent negligence of the contracting agency, the indemnification and hold harmless obligation shall be apportioned on a comparative fault basis. "Contractor" and "contracting agency", as used within this and the following article, include the employees, agents and other contractors who are directly responsible, respectively, to each. The term "independent negligence" is negligence other than in the contracting agency's selection, administration, monitoring, or controlling of the contractor and in approving or accepting the contractor's work.

SEC. 3.20 INSURANCE REQUIREMENTS

Without limiting contractor's indemnification, it is agreed that contractor shall purchase at its own expense and maintain in force at all times during the performance of services under this agreement the following policies of insurance. Where specific limits are shown, it is understood that they shall be the minimum acceptable limits. If the contractor's policy contains higher limits, the state shall be entitled to coverage to the extent of such higher limits.

Certificates of Insurance must be furnished to the procurement officer prior to beginning work and must provide for a notice of cancellation, non-renewal, or material change of conditions in accordance with policy provisions. Failure to furnish satisfactory evidence of insurance or lapse of the policy is a material breach of this contract and shall be grounds for termination of the contractor's services. All insurance policies shall comply with and be issued by insurers licensed to transact the business of insurance under AS 21.

Workers' Compensation Insurance: The contractor shall provide and maintain, for all employees engaged in work under this contract, coverage as required by AS 23.30.045, and where applicable, any other statutory obligations including but not limited to Federal U.S.L. & H. and Jones Act requirements. The policy must waive subrogation against the State.

Commercial General Liability Insurance: covering all business premises and operations used by the contractor in the performance of services under this agreement with minimum coverage limits of \$300,000 combined single limit per claim.

Commercial Automobile Liability Insurance: covering all vehicles used by the contractor in the performance of services under this agreement with minimum coverage limits of \$300,000 combined single limit per claim.

Professional Liability Insurance: covering all errors, omissions, or negligent acts in the performance of professional services under this agreement with minimum coverage limits of \$300,000 per claim /annual aggregate.

SEC. 3.21 TERMINATION FOR DEFAULT

If the project director or procurement officer determines that the contractor has refused to perform the work or has failed to perform the work with such diligence as to ensure its timely and accurate completion, the state may, by providing written notice to the contractor, terminate the contractor's right to proceed with part or all of the remaining work.

This clause does not restrict the state's termination rights under the contract provisions of Appendix A, attached in **SECTION 7. ATTACHMENTS**.

SECTION 4. PROPOSAL FORMAT AND CONTENT

SEC. 4.01 RFP SUBMITTAL FORMS

This RFP contains Submittal Forms, which must be completed by the offeror and submitted as part of their proposal. An electronic copy of the forms is posted along with this RFP.

Unless otherwise specified in this RFP, the Submittal Forms shall be the offeror's entire proposal. <u>Do not</u> include any marketing information in the proposal. <u>Do not</u> include mobile driver's license (mDL) information in the proposal. mDL is defined as DL/IDs that reside on a mobile device (such as a smartphone or tablet) or requires a mobile device as part of the process to gain access to the related information. Any proposal with mDL, or other solutions that are not defined in the scope of work, will have the non-requested proposal information redacted from the proposal prior to the proposal evaluation process.

Any proposal that does not follow these requirements may be deemed non-responsive.

SEC. 4.02 SPECIAL FORMATTING REQUIREMENTS

The offeror must ensure that their proposal meets all special formatting requirements identified in this section.

Documents and Text: All attachment documents must be written in the English language, be single sided, and be single spaced with a minimum font size of 10. Pictures or graphics may be used if the offeror feels it is necessary to communicate their information, however, be aware of the below requirements for page limits.

Page Limits: Some Submittal Forms listed below have maximum page limit requirements. Offerors must not exceed the maximum page limits. Note, the page limit applies to the front side of a page only (for example, '1 Page' implies that the offeror can only provide a response on one side of a piece of paper). Any pages exceeding the maximum page limit will be discarded and will not be included in the evaluations (for example, the maximum page limit is 3 pages, but the Offeror submits 5 pages for that submittal form. Only pages 1-3 will be evaluated. Pages 4 and 5 would be discarded by the Procurement Officer before sending to the proposal evaluation committee for evaluation.).

Submittal Form	Maximum Page Limits
Submittal Form A – Offeror Information and Certifications	
Submittal Form B – Experience and Qualifications	5
Submittal Form C – Understanding of the Project	5
Submittal Form D – Methodology Used for the Project	5
Submittal Form E – Management Plan for the Project	5
Submittal Form F – Subcontractors	5
Submittal Form G – Cost Proposal	

Any Submittal Form submitted as part of a proposal that is not compliant with the instructions above may be a basis for finding the proposal non-responsive and thus rejected.

SEC. 4.03 OFFEROR INFORMATION AND CERTIFICATIONS (SUBMITTAL FORM A)

The offeror must complete and submit this Submittal Form. The form must be signed by an individual authorized to bind the offeror to the provisions of the RFP.

By signature on the form, the offeror certifies they comply with the following:

- a) the laws of the State of Alaska;
- b) the applicable portion of the Federal Civil Rights Act of 1964;
- c) the Equal Employment Opportunity Act and the regulations issued thereunder by the federal government;
- d) the Americans with Disabilities Act of 1990 and the regulations issued thereunder by the federal government;
- e) all terms and conditions set out in this RFP;
- f) a condition that the proposal submitted was independently arrived at, without collusion, under penalty of perjury; and
- g) that the offers will remain open and valid for at least 90 days.

If any offeror fails to comply with [a] through [g] of this paragraph, the state reserves the right to disregard the proposal, terminate the contract, or consider the contractor in default.

The Submittal Form also requests the following information:

- a) The complete name and address of offeror's firm along with the offeror's Tax ID.
- b) Information on the person the state should contact regarding the proposal.
- c) Names of critical team members/personnel.
- d) Addenda acknowledgement.
- e) Conflict of interest statement.
- f) Federal requirements.
- g) Alaska preference qualifications.

An offeror's failure to address/respond/include these items may cause the proposal to be determined to be non-responsive and the proposal may be rejected.

SEC. 4.04 EXPERIENCE AND QUALIFICATIONS (SUBMITTAL FORM B)

Offerors must provide detail on the Project Manager assigned to accomplish the work called for in this RFP; illustrate the lines of authority; designate the individual responsible and accountable for the completion of each component and deliverable of the RFP. Offeror must include resumes for the Project Manager assigned to this RFP. Resumes must include education and experience details.

Offerors must identify in their proposal if they are solely based and owned in the United States.

Offerors must provide a narrative description of the organization of the project team and a personnel roster that identifies each person who will actually work on the contract along with their titles and location(s) where work will be performed. Offeror must include resumes for the project team members assigned to this RFP. Resumes must include education and experience.

Offerors must also provide reference names and phone numbers for similar projects the offeror's firm has completed.

The offeror shall not disclose their costs in this Submittal Form. Submission forms shall not exceed the page limit (as described in Section 4.02). Resumes are not included in the page limit count.

SEC. 4.05 UNDERSTANDING OF THE PROJECT (SUBMITTAL FORM C)

Offerors must provide comprehensive narrative statements that illustrate their understanding of the requirements of the project and the project schedule.

The offeror shall not disclose their costs in this Submittal Form. Submission forms shall not exceed the page limit (as described in Section 4.02).

SEC. 4.06 METHODOLOGY USED FOR THE PROJECT (SUBMITTAL FORM D)

Offerors must provide comprehensive narrative statements that set out the methodology they intend to employ and illustrate how the methodology will serve to accomplish the work and meet the state's project schedule.

The offeror shall not disclose their costs in this Submittal Form. Submission forms shall not exceed the page limit (as described in Section 4.02).

SEC. 4.07 MANAGEMENT PLAN FOR THE PROJECT (SUBMITTAL FORM E)

Offerors must provide comprehensive narrative statements that set out the management plan they intend to follow and illustrate how the plan will serve to accomplish the work and meet the state's project schedule.

The offeror shall not disclose their costs in this Submittal Form. Submission forms shall not exceed the page limit (as described in Section 4.02).

SEC. 4.08 SUBCONTRACTORS (SUBMITTAL FORM F)

If using subcontractors, the offeror must complete and submit this Submittal Form.

Subcontractors <u>may be used</u> to perform work for the Image Capture and Verification portion of this solicitation. Offerors must provide detailed experience and references for subcontractors providing work.

Subcontractors may not be used for the Card Central Production portion of this solicitation.

The offeror shall not disclose their costs in this Submittal Form. Submission forms shall not exceed the page limit (as described in Section 4.02).

SEC. 4.09 INTERVIEWS AND DEMONSTRATIONS

The state will conduct interviews and demonstrations with the top three highest ranking offerors after evaluation and scoring of technical proposals is completed. Interviews will be held with the Project

Manager identified on Submittal Form B. No substitutes or proxies will be allowed. Individuals who fail to attend the interview at the date and time scheduled will be given a "0" score.

Each interview will be scheduled for 30 minutes. Interviewees are prohibited from making any reference to their proposed cost/fee. Interviewees may be asked questions regarding their experience, knowledge and understanding of the scope of work, obstacles and challenges, strategies, and their plan/approach. The state may request additional information prior to interviews.

Interviews will be conducted via Microsoft Teams. If selected for an interview, the state will notify the offeror of the time and date the interview is scheduled. The state anticipates giving approximately five-day notice of interview date and time.

Directly after the interview, the offeror shall be required to provide a demonstration as identified below.

Each demonstration must not exceed two hours. Demonstrators are prohibited from making any reference to their proposal's cost/fee. Demonstrations will be conducted via Microsoft Teams and demonstrations will be recorded. The Project Manager must be part of the demonstration team which may include other members of their project team.

The top three highest ranking offerors must demonstrate their system features to include the following:

- DL/ID Card Processing Program
- In-Office Stationary Cameras, Mounting Hardware, Connectivity Accessories
- Mobile Processing Units including Cameras
- Backdrop Options for Photo Stations
- Customer Signature Pads
- Central Card Issuance
- Temporary License Interim Solution
- Image Capture and Verification Technology

The state will strictly enforce the two-hour time limit. Offerors must be prepared to start the demonstration on time. If selected for the interview and demonstration process the state will notify the offeror of the time and date.

SEC. 4.10 COST PROPOSAL (SUBMITTAL FORM G)

Offerors must complete and submit this Submittal Form. Proposed costs must include all direct and indirect costs associated with the performance of the contract, including, but not limited to, total number of hours at various hourly rates, direct expenses, payroll, supplies, overhead assigned to each person working on the project, percentage of each person's time devoted to the project, and profit. The costs identified on the cost proposal are the total amount of costs to be paid by the state. No additional charges shall be allowed.

SECTION 5. EVALUATION CRITERIA AND CONTRACTOR SELECTION

SEC. 5.01 SUMMARY OF EVALUATION PROCESS

The state will use the following steps to evaluate and prioritize proposals:

- 1) Proposals will be assessed for overall responsiveness. Proposals deemed non-responsive will be eliminated from further consideration.
- 2) A proposal evaluation committee (PEC), made up of at least three state employees or public officials, will evaluate the technical portion of all responsive proposals.
- 3) The Submittal Forms, from each responsive proposal, will be sent to the PEC. No cost information will be shared or provided to the PEC.
- 4) The PEC will independently evaluate and score the documents based on the degree to which they meet the stated evaluation criteria.
- 5) After independent scoring, the PEC will have a meeting, chaired by the procurement officer, where the PEC may have a group discussion and will identify the highest-ranking offerors.
- 6) The state will conduct interviews and demonstrations as outlined in Section 4.09.
- 7) The PEC will have a meeting, chaired by the procurement officer, where the PEC may have a group discussion prior to finalizing their scores. The evaluators will submit their final individual scores to the procurement officer, who will then compile the scores and calculate awarded points as set out in Section 5.03.
- 8) The procurement officer will calculate scores for cost proposals as set out in Section 5.08 and add those scores to the awarded points along with factoring in any Alaska preferences.
- 9) The procurement officer may ask for best and final offers from offerors susceptible for award and revise the cost scores accordingly.
- 10) The state will then conduct any necessary negotiations with the highest scoring offeror and award a contract if the negotiations are successful.

SEC. 5.02 EVALUATION CRITERIA

Proposals will be evaluated based on their overall value to state, considering both cost and non-cost factors as described below. Note: An evaluation may not be based on discrimination due to the race, religion, color, national origin, sex, age, marital status, pregnancy, parenthood, disability, or political affiliation of the offeror.

Overall Criteria		Weight
Responsiveness		Pass/Fail
Subcontractors	(Submittal Form F)	Pass/Fail

Qualifications Criteria		Weight
Experience and Qualifications	(Submittal Form B)	150

Understanding of the Project	(Submittal Form C)	100
Methodology Used for the Project	(Submittal Form D)	100
Management Plan for the Project	(Submittal Form E)	50
Interviews and Demonstrations		200
	Total	600

Cost Criteria		Weight
Cost Proposal	(Submittal Form F)	300
	Total	300

Preference Criteria		Weight
Alaska Offeror Preference (if applicable)		100
	Total	100

TOTAL EVALUATION POINTS AVAILABLE: 1000

SEC. 5.03 SCORING METHOD AND CALCULATION

Each Proposal Evaluation Committee (PEC) member will individually evaluate and score each responsive proposal using the criteria set out in Sections 5.04 through 5.07 and assign a single score of 1 through 10, with 10 representing the highest score and 1 representing the lowest score. Using only whole numbers, PEC members should start with a score of 5 on each section. The score may either increase or decrease depending on the offeror's response to each question for that section. As an example, if the Offeror provided responses over and above the evaluation questions in a section, they would receive a higher score. However, if the Offeror's response fails to address all questions of a section or demonstrates some lack of understanding or competency as it relates to a question for that section, the Offeror would then receive a lower score.

After the PEC has scored, the scores for each section will be totaled and the following formula will be used to calculate the total amount of points awarded for each section:

Offeror Total Score

x Max Points = Points Awarded

Highest Total Score Possible

Example (Max Points for the Section = 100):

	PEC Member 1 Score	PEC Member 2 Score	PEC Member 3 Score	PEC Member 4 Score	Combined Total Score	Points Awarded
Offeror 1	10	5	5	10	30	75
Offeror 2	5	5	5	5	20	50
Offeror 3	10	10	10	10	40	100

25

Rev. 3/23

Offeror 1 was awarded 75 points: Offeror Total Score (30) Highest Total Score Possible (40) Offeror 2 was awarded 50 points: Offeror Total Score (20) Highest Total Score Possible (40) Offeror 3 was awarded 100 points: Offeror Total Score (40) Highest Total Score (40) Max Points (100) = Points Awarded (50) Offeror 3 was awarded 100 points: Offeror Total Score (40) Highest Total Score Possible (40)

SEC. 5.04 EXPERIENCE AND QUALIFICATIONS

This portion of the offeror's proposal will be evaluated against the following questions:

1) Questions regarding the personnel:

- a) Do the individuals assigned to the project have experience on similar projects?
- b) Is the offeror based and owned solely in the United States?
- c) Is the Project Manager clearly identified?
- d) Does the Project Manager meet the prior experience requirements Sec 1.05?
- e) Does the offeror's firm meet the prior experience requirements Sec 1.05 and Sec 1.06?
- f) Are resumes complete and do they demonstrate backgrounds that would be desirable for individuals engaged in the work the project requires?
- g) How extensive is the applicable education and experience of the Project Manager and the project team designated to work on the project?

2) Questions regarding the firm and subcontract's or (if used):

- a) How well has the firm demonstrated experience in completing similar projects on time and within budget?
- b) How successful is the general history of the firm regarding timely and successful completion of projects?

26

c) Has the firm provided letters of reference from previous clients?

- d) If a subcontractor will perform work on the contract, how well do they measure up to the evaluation used for the offeror?
 - i. Did the offeror provide resumes for the subcontractor?
 - ii. Did the offeror provide reference names and phone numbers for similar projects the subcontractor's firm has completed?
 - iii. Is the subcontractor based and owned solely in the United States?

SEC. 5.05 UNDERSTANDING OF THE PROJECT

This portion of the offeror's proposal will be evaluated against the following questions:

- 1) How well has the offeror demonstrated a thorough understanding of the purpose and scope of the project?
- 2) How well has the offeror identified pertinent issues and potential problems related to the project?
- 3) To what degree has the offeror demonstrated an understanding of the deliverables the state expects it to provide?
- 4) Has the offeror demonstrated an understanding of the state's time schedule and can meet it?

SEC. 5.06 METHODOLOGY USED FOR THE PROJECT

This portion of the offeror's proposal will be evaluated against the following questions:

- 1) How comprehensive is the methodology and does it depict a logical approach to fulfilling the requirements of the RFP?
- 2) How well does the methodology match and achieve the objectives set out in the RFP?
- 3) Does the methodology interface with the time schedule in the RFP?

SEC. 5.07 MANAGEMENT PLAN FOR THE PROJECT

This portion of the offeror's proposal will be evaluated against the following questions:

- 1) How well does the management plan support all of the project requirements and logically lead to the deliverables required in the RFP?
- 2) How well is accountability completely and clearly defined?
- 3) Is the organization of the project team clear?
- 4) How well does the management plan illustrate the lines of authority and communication?
- 5) To what extent does the offeror already have the hardware, software, equipment, and licenses necessary to perform the contract?

27

6) Does it appear that the offeror can meet the schedule set out in the RFP?

- 7) Has the offeror gone beyond the minimum tasks necessary to meet the objectives of the RFP?
- 8) To what degree is the proposal practical and feasible?
- 9) To what extent has the offeror identified potential problems?

SEC. 5.08 INTERVIEWS AND DEMONSTRATIONS

DMV will conduct interviews with the Project Manager from the top three highest ranking offerors. A system demonstration will be held directly after the interview process as identified in Section 4.09.

SEC. 5.09 CONTRACT COST (COST PROPOSAL)

Overall, a minimum of **30**% of the total evaluation points will be assigned to cost. After the procurement officer applies any applicable preferences, the offeror with the lowest total cost will receive the maximum number of points allocated to cost per 2 AAC 12.260(c). The point allocations for cost on the other proposals will be determined using the following formula:

[(Price of Lowest Cost Proposal) x (Maximum Points for Cost)] \div (Cost of Each Higher Priced Proposal)

Example (Max Points for Contract Cost = 400):

Step 1

List all proposal prices, adjusted where appropriate by the application of applicable preferences claimed by the offeror.

Offeror	#1	\$40,000
Offeror	#2	\$42,750
Offeror #	4 3	\$47,500

Step 2

In this example, the RFP allotted 40% of the available 1,000 points to cost. This means that the lowest cost will receive the maximum number of points.

Offeror #1 receives 400 points.

The reason they receive that amount is because the lowest cost proposal, in this case \$40,000, receives the maximum number of points allocated to cost, 400 points.

Offeror #2 receives 374.3 points.

 $$40,000 lowest cost x 400 maximum points for cost = 16,000,000 \div $42,750 cost of Offeror #2's proposal = 374.3$

Offeror #3 receives 336.8 points.

 $$40,000 lowest cost x 400 maximum points for cost = 16,000,000 \div $47,500 cost of Offeror #3's proposal = 336.8$

SEC. 5.10 ALASKA OFFEROR PREFERENCE

Per 2 AAC 12.260, if an offeror qualifies for the Alaska Bidder Preference, the offeror will receive an Alaska Offeror Preference. The preference will be 10% of the total available points, which will be added to the offeror's overall evaluation score.

Example:

Step 1

Determine the number of points available to qualifying offerors under this preference:

1000 Total Points Available in RFP x 10% Alaska Offeror preference = 100 Points for the preference

Step 2

Determine which offerors qualify as Alaska bidders and thus, are eligible for the Alaska Offeror preference. For the purpose of this example, presume that all proposals have been completely evaluated based on the evaluation criteria in the RFP. The scores at this point are:

Offeror #1	830 points	No Preference	0 points
Offeror #2	740 points	Alaska Offeror Preference	100 points
Offeror #3	800 points	Alaska Offeror Preference	100 points

Step 3

Add the applicable Alaska Offeror preference amounts to the offerors' scores:

Offeror #3	900 points (800 points + 100 points)
Offeror #2	840 points (740 points + 100 points)
Offeror #1	830 points

Offeror #3 is the highest scoring offeror and would get the award, provided their proposal is responsive and responsible.

SECTION 6. GENERAL PROCESS AND LEGAL INFORMATION

SEC. 6.01 INFORMAL DEBRIEFING

When the contract is completed, an informal debriefing may be performed at the discretion of the project director or procurement officer. If performed, the scope of the debriefing will be limited to the work performed by the contractor.

SEC. 6.02 ALASKA BUSINESS LICENSE AND OTHER REQUIRED LICENSES

Prior to the award of a contract, an offeror must hold a valid Alaska business license. However, in order to receive the Alaska Bidder Preference and other related preferences, such as the Alaska Veteran Preference and Alaska Offeror Preference, an offeror must hold a valid Alaska business license prior to the deadline for receipt of proposals. Offerors should contact the **Department of Commerce**, **Community and Economic Development**, **Division of Corporations**, **Business**, and **Professional Licensing**, **PO Box 110806**, **Juneau**, **Alaska 99811-0806** for information on these licenses. Acceptable evidence that the offeror possesses a valid Alaska business license may consist of any one of the following:

- copy of an Alaska business license;
- certification on the proposal that the offeror has a valid Alaska business license and has included the license number in the proposal;
- a canceled check for the Alaska business license fee;
- a copy of the Alaska business license application with a receipt stamp from the state's occupational licensing office; or
- a sworn and notarized statement that the offeror has applied and paid for the Alaska business license.

You are not required to hold a valid Alaska business license at the time proposals are opened if you possess one of the following licenses and are offering services or supplies under that specific line of business:

- fisheries business licenses issued by Alaska Department of Revenue or Alaska Department of Fish and Game,
- liquor licenses issued by Alaska Department of Revenue for alcohol sales only,
- insurance licenses issued by Alaska Department of Commerce, Community and Economic Development, Division of Insurance, or
- Mining licenses issued by Alaska Department of Revenue.

Prior the deadline for receipt of proposals, all offerors must hold any other necessary applicable professional licenses required by Alaska Statute.

SEC. 6.03 SITE INSPECTION

The state may conduct on-site visits to evaluate the offeror's capacity to perform the contract. An offeror must agree, at risk of being found non-responsive and having its proposal rejected, to provide the state reasonable access to relevant portions of its work sites. Individuals designated by the procurement officer at the state's expense will make site inspection.

SEC. 6.04 CLARIFICATION OF OFFERS

In order to determine if a proposal is reasonably susceptible for award, communications by the procurement officer or the proposal evaluation committee (PEC) are permitted with an offeror to clarify uncertainties or eliminate confusion concerning the contents of a proposal. Clarifications may not result in a material or substantive change to the proposal. The evaluation by the procurement officer or the PEC may be adjusted as a result of a clarification under this section.

SEC. 6.05 DISCUSSIONS WITH OFFERORS

The state may conduct discussions with offerors in accordance with AS 36.30.240 and 2 AAC 12.290. The purpose of these discussions will be to ensure full understanding of the requirements of the RFP and proposal. Discussions will be limited to specific sections of the RFP or proposal identified by the procurement officer. Discussions will only be held with offerors who have submitted a proposal deemed reasonably susceptible for award by the procurement officer. Discussions, if held, will be after initial evaluation of proposals by the procurement officer or the PEC. If modifications are made as a result of these discussions, they will be put in writing. Following discussions, the procurement officer may set a time for best and final proposal submissions from those offerors with whom discussions were held. Proposals may be reevaluated after receipt of best and final proposal submissions.

If an offeror does not submit a best and final proposal or a notice of withdrawal, the offeror's immediate previous proposal is considered the offeror's best and final proposal.

Offerors with a disability needing accommodation should contact the procurement officer prior to the date set for discussions so that reasonable accommodation can be made. Any oral modification of a proposal must be reduced to writing by the offeror.

SEC. 6.06 EVALUATION OF PROPOSALS

The procurement officer, or an evaluation committee made up of at least three state employees or public officials, will evaluate proposals. The evaluation will be based solely on the evaluation factors set out in **SECTION 5. EVALUATION CRITERIA AND CONTRACTOR SELECTION**.

After receipt of proposals, if there is a need for any substantial clarification or material change in the RFP, an amendment will be issued. The amendment will incorporate the clarification or change, and a new date and time established for new or amended proposals. Evaluations may be adjusted as a result of receiving new or amended proposals.

SEC. 6.07 CONTRACT NEGOTIATION

After final evaluation, the procurement officer may negotiate with the offeror of the highest-ranked proposal. Negotiations, if held, shall be within the scope of the request for proposals and limited to those items which would not have an effect on the ranking of proposals. If the highest-ranked offeror fails to provide necessary information for negotiations in a timely manner, or fails to negotiate in good faith, the state may terminate negotiations and negotiate with the offeror of the next highest-ranked proposal. If contract negotiations are commenced, they may be held via Microsoft Teams meeting.

SEC. 6.08 FAILURE TO NEGOTIATE

If the selected offeror

- fails to provide the information required to begin negotiations in a timely manner; or
- fails to negotiate in good faith; or
- indicates they cannot perform the contract within the budgeted funds available for the project; or
- if the offeror and the state, after a good faith effort, simply cannot come to terms,

the state may terminate negotiations with the offeror initially selected and commence negotiations with the next highest ranked offeror.

SEC. 6.09 OFFEROR NOTIFICATION OF SELECTION

After the completion of contract negotiation, the procurement officer will issue a written Notice of Intent to Award and send copies of that notice to all offerors who submitted proposals. The notice will set out the names of all offerors and identify the offeror selected for award.

SEC. 6.10 PROTEST

AS 36.30.560 provides that an interested party may protest the content of the RFP.

An interested party is defined in 2 AAC 12.990(a) (7) as "an actual or prospective bidder or offeror whose economic interest might be affected substantially and directly by the issuance of a contract solicitation, the award of a contract, or the failure to award a contract."

If an interested party wishes to protest the content of a solicitation, the protest must be received, in writing, by the procurement officer at least ten days prior to the deadline for receipt of proposals.

AS 36.30.560 also provides that an interested party may protest the award of a contract or the proposed award of a contract.

If an offeror wishes to protest the award of a contract or the proposed award of a contract, the protest must be received, in writing, by the procurement officer within ten days after the date the Notice of Intent to Award the contract is issued.

A protester must have submitted a proposal in order to have sufficient standing to protest the proposed award of a contract. Protests must include the following information:

- the name, address, and telephone number of the protester;
- the signature of the protester or the protester's representative;
- identification of the contracting agency and the solicitation or contract at issue;
- a detailed statement of the legal and factual grounds of the protest including copies of relevant documents; and the form of relief requested.

Protests filed by telex or telegram are not acceptable because they do not contain a signature. Fax copies containing a signature are acceptable.

The procurement officer will issue a written response to the protest. The response will set out the procurement officer's decision and contain the basis of the decision within the statutory time limit in AS 36.30.580. A copy of the decision will be furnished to the protester by certified mail, fax or another method that provides evidence of receipt.

All offerors will be notified of any protest. The review of protests, decisions of the procurement officer, appeals, and hearings, will be conducted in accordance with the State Procurement Code (AS 36.30), Article 8 "Legal and Contractual Remedies."

SEC. 6.11 APPLICATION OF PREFERENCES

Certain preferences apply to all state contracts, regardless of their dollar value. The Alaska Bidder, Alaska Veteran, and Alaska Offeror preferences are the most common preferences involved in the RFP process. Additional preferences that may apply to this procurement are listed below. Guides that contain excerpts from the relevant statutes and codes, explain when the preferences apply and provide examples of how to calculate the preferences are available at the following website:

Application Of Preferences

- Alaska Products Preference AS 36.30.332
- Recycled Products Preference AS 36.30.337
- Local Agriculture and Fisheries Products Preference AS 36.15.050
- Employment Program Preference AS 36.30.321(b)
- Alaskans with Disabilities Preference AS 36.30.321(d)
- Alaska Veteran's Preference AS 36.30.321(f)

The Division of Vocational Rehabilitation in the Department of Labor and Workforce Development keeps a list of qualified employment programs and individuals who qualify as persons with a disability. As evidence of a business' or an individual's right to the Employment Program or Alaskans with Disabilities preferences, the Division of Vocational Rehabilitation will issue a certification letter. To take advantage of these preferences, a business or individual must be on the appropriate Division of Vocational Rehabilitation list prior to the time designated for receipt of proposals. Offerors must attach a copy of their certification letter to the proposal. An offeror's failure to provide this certification letter with their proposal will cause the state to disallow the preference.

SEC. 6.12 ALASKA BIDDER PREFERENCE

An Alaska Bidder Preference of 5% will be applied to the price in the proposal. The preference will be given to an offeror who:

- 1) holds a current Alaska business license prior to the deadline for receipt of proposals;
- 2) submits a proposal for goods or services under the name appearing on the offeror's current Alaska business license;
- 3) has maintained a place of business within the state staffed by the offeror, or an employee of the offeror, for a period of six months immediately preceding the date of the proposal;
- 4) is incorporated or qualified to do business under the laws of the state, is a sole proprietorship and the proprietor is a resident of the state, is a limited liability company (LLC) organized under AS 10.50 and all members are residents of the state, or is a partnership under AS 32.06 or AS 32.11 and all partners are residents of the state; and
- 5) if a joint venture, is composed entirely of ventures that qualify under (1)-(4) of this subsection.

Alaska Bidder Preference Certification Form

In order to receive the Alaska Bidder Preference, the proposal must include the Alaska Bidder Preference Certification Form attached to this RFP. An offeror does not need to complete the Alaska Veteran Preference questions on the form if not claiming the Alaska Veteran Preference. An offeror's failure to provide this completed form with their proposal will cause the state to disallow the preference

SEC. 6.13 ALASKA VETERAN PREFERENCE

An Alaska Veteran Preference of 5%, not to exceed \$5,000, will be applied to the price in the proposal. The preference will be given to an offeror who qualifies under AS 36.30.990(2) as an Alaska bidder and is a:

- A. sole proprietorship owned by an Alaska veteran;
- B. partnership under AS 32.06 or AS 32.11 if a majority of the partners are Alaska veterans;
- C. limited liability company organized under AS 10.50 if a majority of the members are Alaska veterans; or
- D. corporation that is wholly owned by individuals, and a majority of the individuals are Alaska veterans.

In accordance with AS 36.30.321(i), the bidder must also add value by actually performing, controlling, managing, and supervising the services provided, or for supplies, the bidder must have sold supplies of the general nature solicited to other state agencies, other government, or the general public.

Alaska Veteran Preference Certification

In order to receive the Alaska Veteran Preference, the proposal must include the Alaska Bidder Preference Certification Form attached to this RFP. An offeror's failure to provide this completed form with their proposal will cause the state to disallow the preference.

SEC. 6.14 STANDARD CONTRACT PROVISIONS

The contractor will be required to sign the state's Standard Agreement Form for Professional Services Contracts (form SAF.DOC/Appendix A). This form is attached with the RFP for your review. The contractor must comply with the contract provisions set out in this attachment. No alteration of these provisions will be permitted without prior written approval from the Department of Law, and the state reserves the right to reject a proposal that is non-compliant or takes exception with the contract terms and conditions stated in the Agreement. Any requests to change language in this document (adjust, modify, add, delete, etc.), must be set out in the offeror's proposal in a separate document. Please include the following information with any change that you are proposing:

- 1) Identify the provision that the offeror takes exception with.
- 2) Identify why the provision is unjust, unreasonable, etc.
- 3) Identify exactly what suggested changes should be made.

SEC. 6.15 QUALIFIED OFFERORS

Per 2 AAC 12.875, unless provided for otherwise in the RFP, to qualify as an offeror for award of a contract issued under AS 36.30, the offeror must:

- 1) Add value in the contract by actually performing, controlling, managing, or supervising the services to be provided; or
- 2) Be in the business of selling and have actually sold on a regular basis the supplies that are the subject of the RFP.

If the offeror leases services or supplies or acts as a broker or agency in providing the services or supplies in order to meet these requirements, the procurement officer may not accept the offeror as a qualified offeror under AS 36.30.

SEC. 6.16 PROPOSAL AS PART OF THE CONTRACT

Part of or all of this RFP and the successful proposal may be incorporated into the contract.

SEC. 6.17 ADDITIONAL TERMS AND CONDITIONS

The state reserves the right to add terms and conditions during contract negotiations. These terms and conditions will be within the scope of the RFP and will not affect the proposal evaluations.

SEC. 6.18 HUMAN TRAFFICKING

By signature on their proposal, the offeror certifies that the offeror is not established and headquartered or incorporated and headquartered in a country recognized as Tier 3 in the most recent United States Department of State's Trafficking in Persons Report.

The most recent United States Department of State's Trafficking in Persons Report can be found at the following website: https://www.state.gov/trafficking-in-persons-report/

Failure to comply with this requirement will cause the state to reject the proposal as non-responsive or cancel the contract.

SEC. 6.19 RIGHT OF REJECTION

Offerors must comply with all of the terms of the RFP, the State Procurement Code (AS 36.30), and all applicable local, state, and federal laws, codes, and regulations. The procurement officer may reject any proposal that does not comply with all of the material and substantial terms, conditions, and performance requirements of the RFP.

Offerors may not qualify the proposal nor restrict the rights of the state. If an offeror does so, the procurement officer may determine the proposal to be a non-responsive counteroffer and the proposal may be rejected.

Minor informalities that:

- do not affect responsiveness;
- are merely a matter of form or format;
- do not change the relative standing or otherwise prejudice other offers;
- do not change the meaning or scope of the RFP;
- are trivial, negligible, or immaterial in nature;
- do not reflect a material change in the work; or
- do not constitute a substantial reservation against a requirement or provision;

may be waived by the procurement officer.

The State reserves the right to refrain from making an award if it determines that it is not in the best interest of the State.

A proposal from a debarred or suspended offeror shall be rejected.

SEC. 6.20 STATE NOT RESPONSIBLE FOR PREPARATION COSTS

The state will not pay any cost associated with the preparation, submittal, presentation, or evaluation of any proposal.

SEC. 6.21 DISCLOSURE OF PROPOSAL CONTENTS

All proposals and other material submitted become the property of the State of Alaska and may be returned only at the state's option. AS 40.25.110 requires public records to be open to reasonable inspection. All proposal information, including detailed price and cost information, will be held in confidence during the evaluation process and prior to the time a Notice of Intent to Award is issued. Thereafter, proposals will become public information.

The Office of Procurement and Property Management (OPPM), or their designee recognizes that some information an offeror submits might be confidential under the United States or the State of Alaska Constitution, a federal statute or regulation, or a State of Alaska statute: i.e., might be confidential business information (CBI). See, e.g., article 1, section 1 of the Alaska Constitution; AS 45.50.910 – 45.50.945 (the

Alaska Uniform Trade Secrets Act); *DNR v. Arctic Slope Regional Corp.*, 834 P.2d 134, 137-39 (Alaska 1991). For OPPM or their designee to treat information an offeror submits with its proposal as CBI, the offeror must do the following when submitting their proposal: (1) mark the specific information it asserts is CBI; and (2) for each discrete set of such information, identify, in writing, each authority the offeror asserts make the information CBI. If the offeror does not do these things, the information will become public after the Notice of Intent to Award is issued. If the offeror does these things, OPPM or their designee will evaluate the offeror's assertion upon receiving a request for the information. If OPPM or their designee reject the assertion, they will, to the extent permitted by federal and State of Alaska law, undertake reasonable measures to give the offeror an opportunity to object to the disclosure of the information.

SEC. 6.22 ASSIGNMENT

Per 2 AAC 12.480, the contractor may not transfer or assign any portion of the contract without prior written approval from the procurement officer.

SEC. 6.23 DISPUTES

A contract resulting from this RFP is governed by the laws of the State of Alaska. If the contractor has a claim arising in connection with the agreement that it cannot resolve with the State by mutual agreement, it shall pursue the claim, if at all, in accordance with the provisions of AS 36.30.620 – AS 36.30.632. To the extent not otherwise governed by the preceding, the claim shall be brought only in the Superior Court of the State of Alaska and not elsewhere.

SEC. 6.24 SEVERABILITY

If any provision of the contract or agreement is declared by a court to be illegal or in conflict with any law, the validity of the remaining terms and provisions will not be affected; and the rights and obligations of the parties will be construed and enforced as if the contract did not contain the particular provision held to be invalid.

SEC. 6.25 SUPPLEMENTAL TERMS AND CONDITIONS

Proposals must comply with Section 6.08 Right of Rejection. However, if the state fails to identify or detect supplemental terms or conditions that conflict with those contained in this RFP or that diminish the state's rights under any contract resulting from the RFP, the term(s) or condition(s) will be considered null and void. After award of contract:

If conflict arises between a supplemental term or condition included in the proposal and a term or condition of the RFP, the term or condition of the RFP will prevail; and

If the state's rights would be diminished as a result of application of a supplemental term or condition included in the proposal, the supplemental term or condition will be considered null and void.

37

SEC. 6.26 SOLICITATION ADVERTISING

Public notice has been provided in accordance with 2 AAC 12.220.

SEC. 6.27 FEDERALLY IMPOSED TARIFFS

Changes in price (increase or decrease) resulting directly from a new or updated federal tariff, excise tax, or duty, imposed after contract award may be adjusted during the contract period or before delivery into the United States via contract amendment.

- **Notification of Changes:** The contractor must promptly notify the procurement officer in writing of any new, increased, or decreased federal excise tax or duty that may result in either an increase or decrease in the contact price and shall take appropriate action as directed by the procurement officer.
- After-imposed or Increased Taxes and Duties: Any federal excise tax or duty for goods or services covered by this contract that was exempted or excluded on the contract award date but later imposed on the contractor during the contract period, as the result of legislative, judicial, or administrative action may result in a price increase provided:
 - a) The tax or duty takes effect after the contract award date and isn't otherwise addressed by the contract.
 - b) The contractor warrants, in writing, that no amount of the newly imposed federal excise tax or duty or rate increase was included in the contract price, as a contingency or otherwise.
- After-relieved or Decreased Taxes and Duties: The contract price shall be decreased by the amount of any decrease in federal excise tax or duty for goods or services under the contract, except social security or other employment taxes, that the contractor is required to pay or bear, or does not obtain a refund of, through the contractor's fault, negligence, or failure to follow instructions of the procurement officer.
- State's Ability to Make Changes: The state reserves the right to request verification of federal excise tax or duty amounts on goods or services covered by this contract and increase or decrease the contract price accordingly.
- **Price Change Threshold:** No adjustment shall be made in the contract price under this clause unless the amount of the adjustment exceeds \$250.

SECTION 7. ATTACHMENTS

SEC. 7.01 ATTACHMENTS

Attachments:

- 1) REAL ID Security Plan Guidance Handbook (66 pages);
- 2) DMV Office Locations, Hours and 2022 Production Counts (four pages);
- 3) Submittal Form A: Offeror Information(seven pages);
- 4) Submittal Forms B-F (five pages);
- 5) Submittal Form G Cost Proposal (two pages); and
- 6) Standard Contract Form for Goods and Professional Services (three pages)

Rev. 3/23