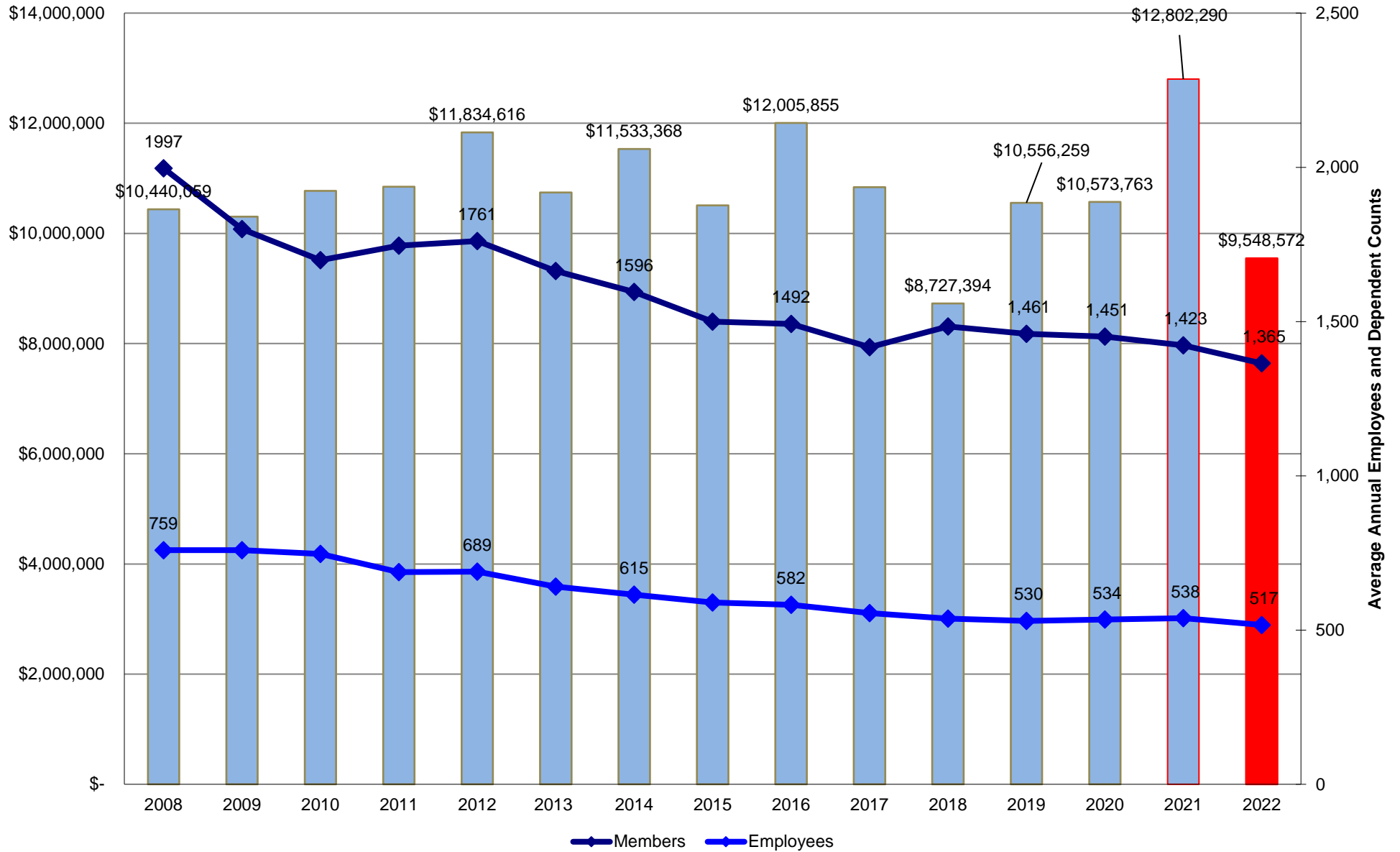
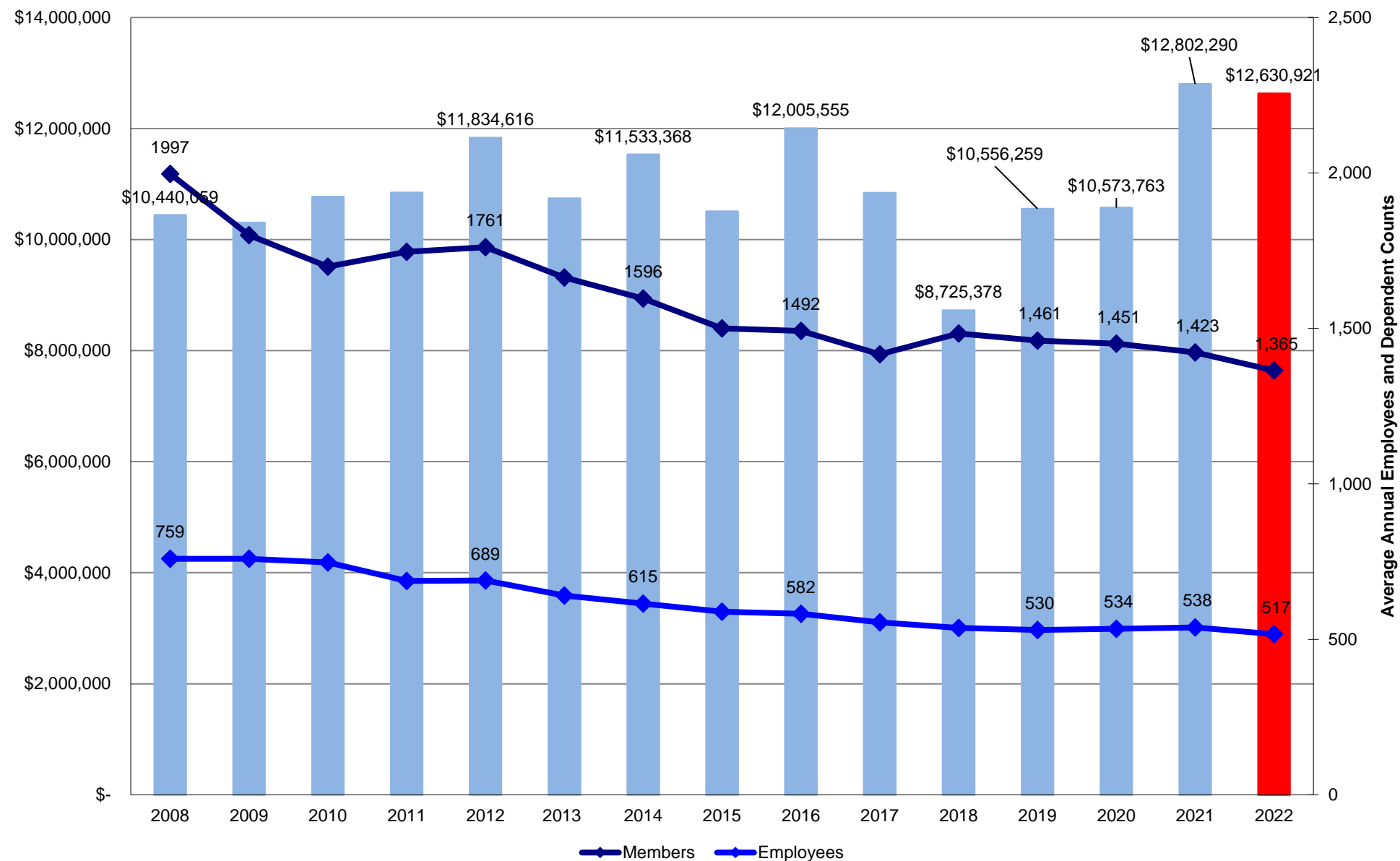


HEALTH CLAIMS DOLLARS 2008 - 2022 PROJECTED

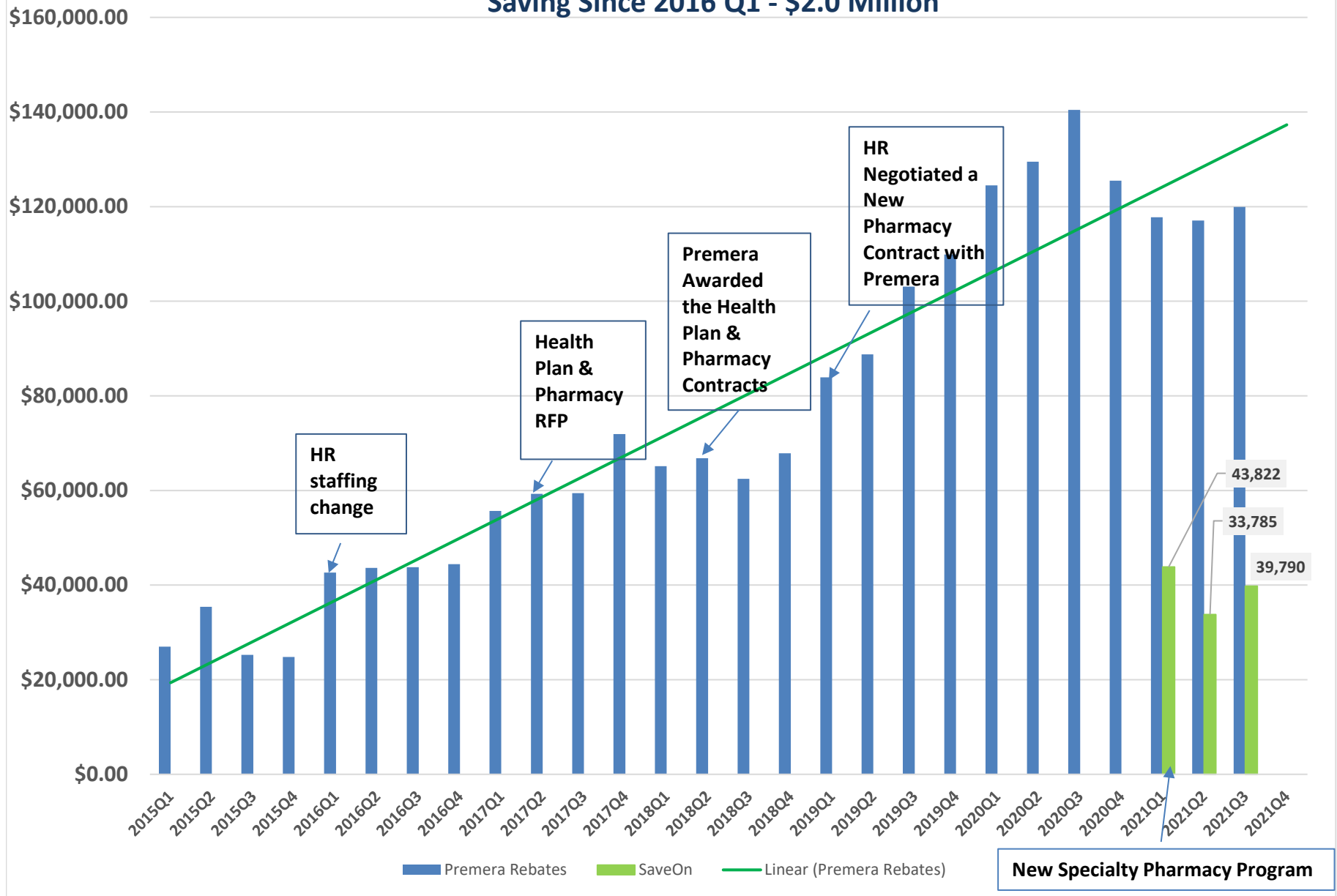


HEALTH CLAIMS DOLLARS ROLLING 12 MONTH 2022 PROJECTION

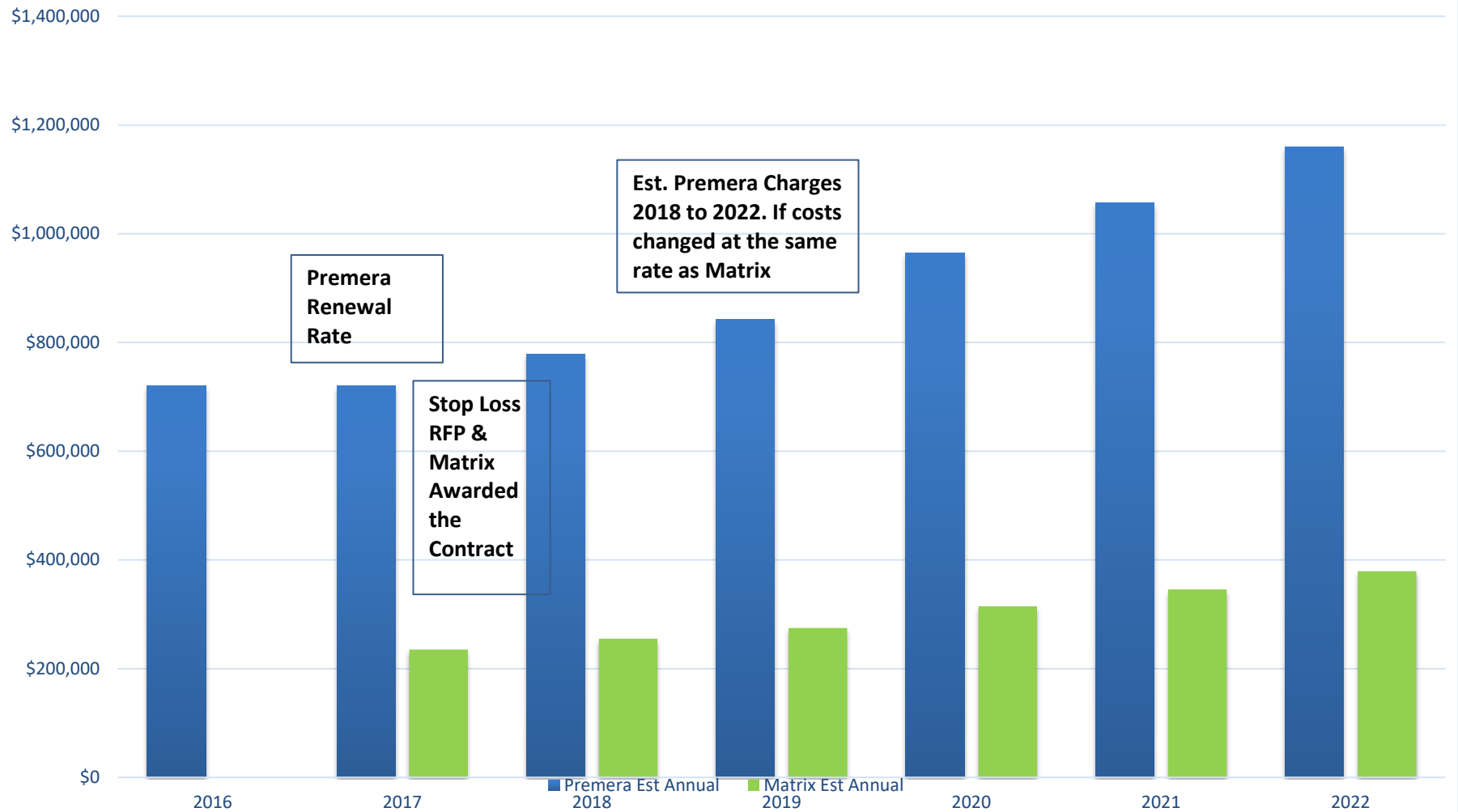


Quarterly Pharmacy Rebates Paid To ARRC

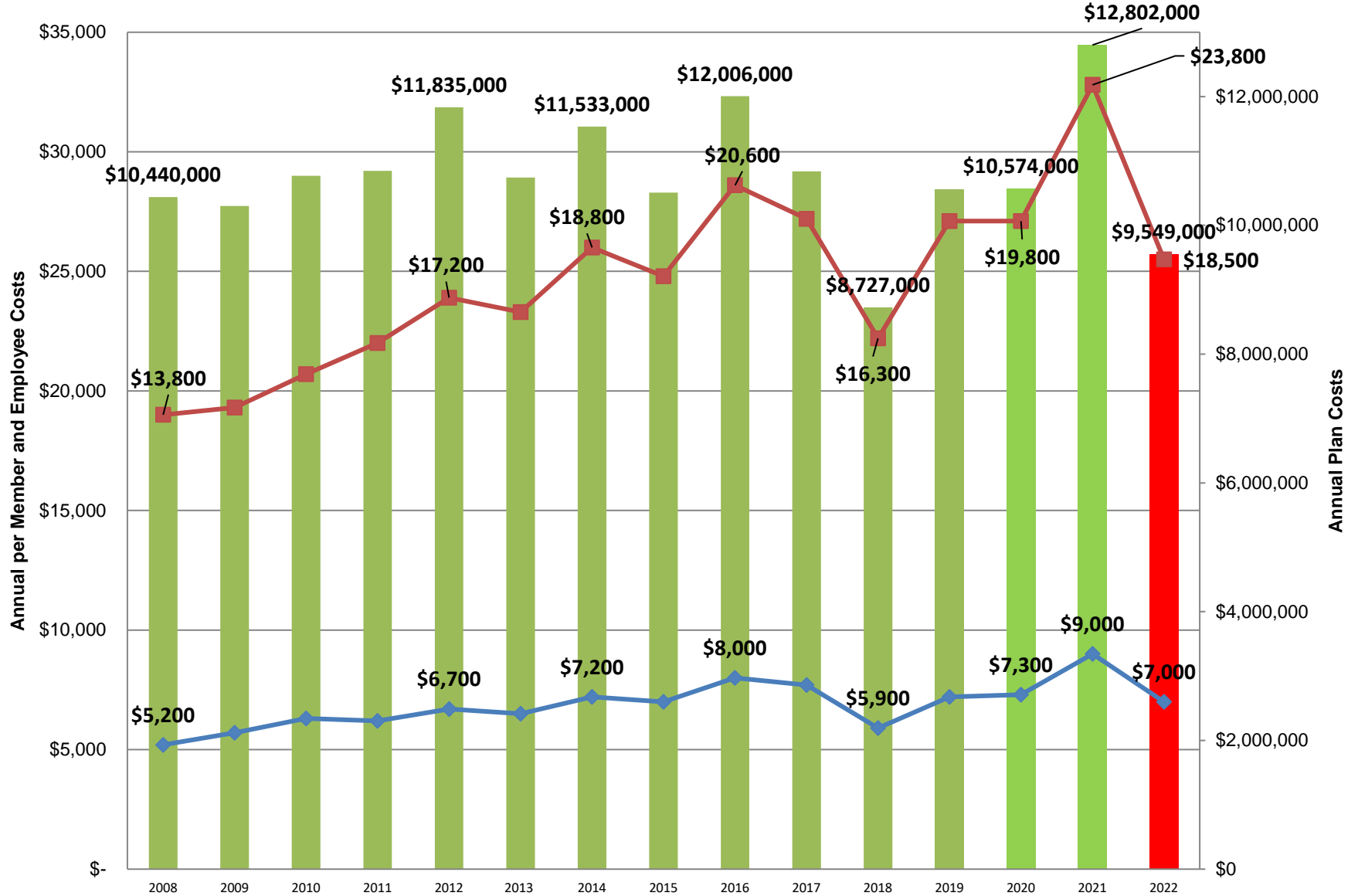
Saving Since 2016 Q1 - \$2.0 Million

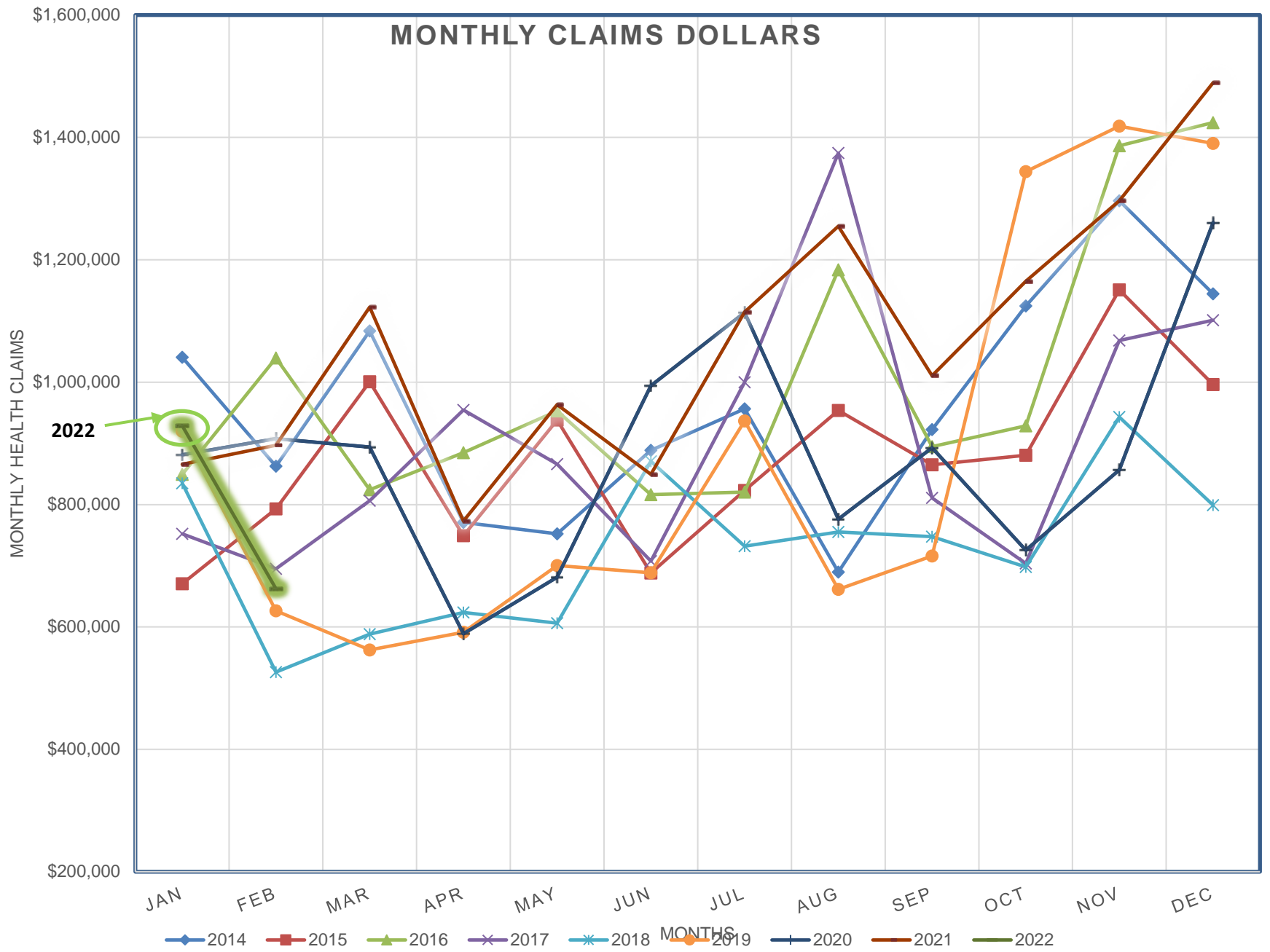


Annual Stop Loss Charges
Estimated Saving from changing to Matrix
\$3.7 Million

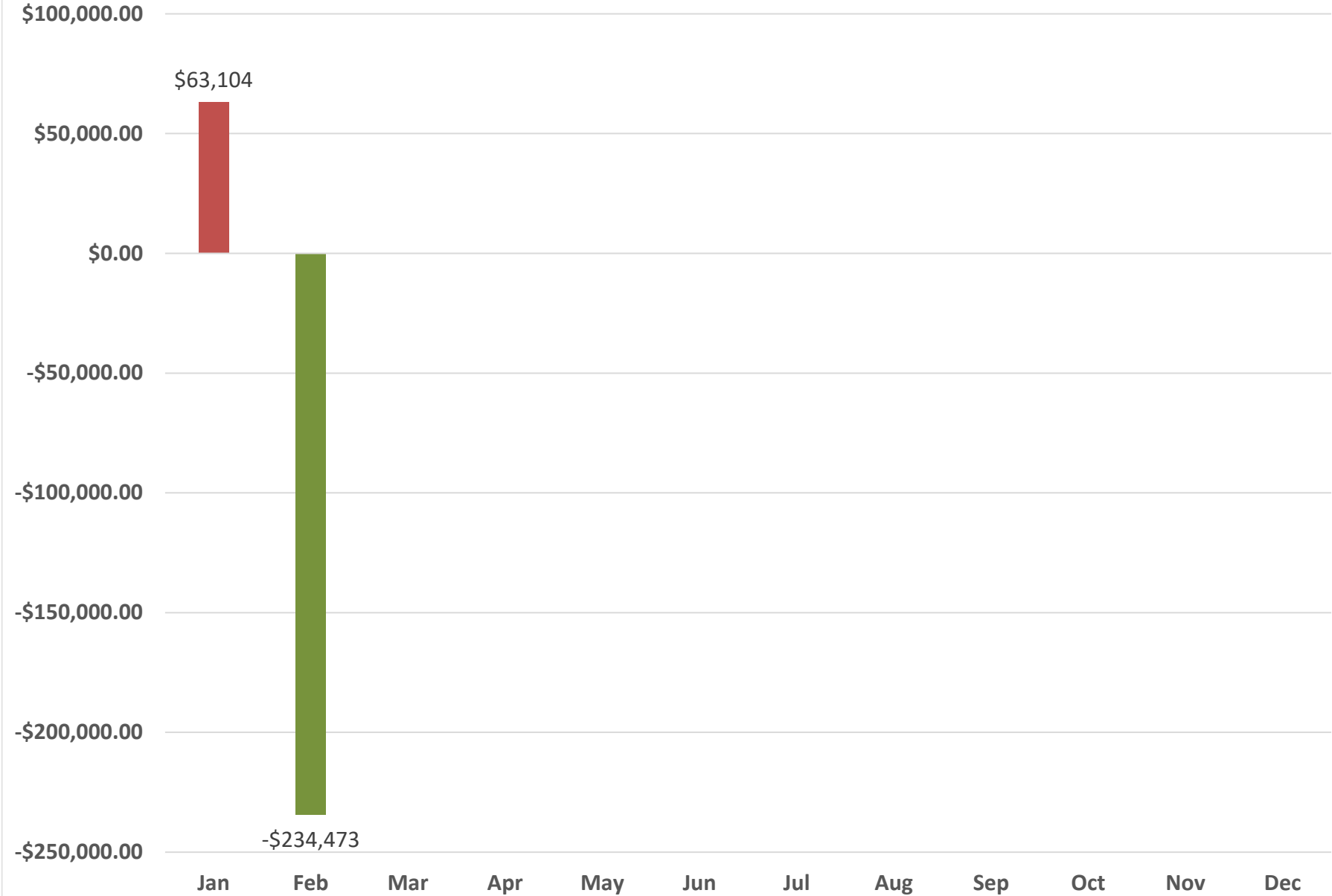


HEALTH CLAIMS PER MEMBER PER YEAR AND PER EMPLOYEE PER YEAR

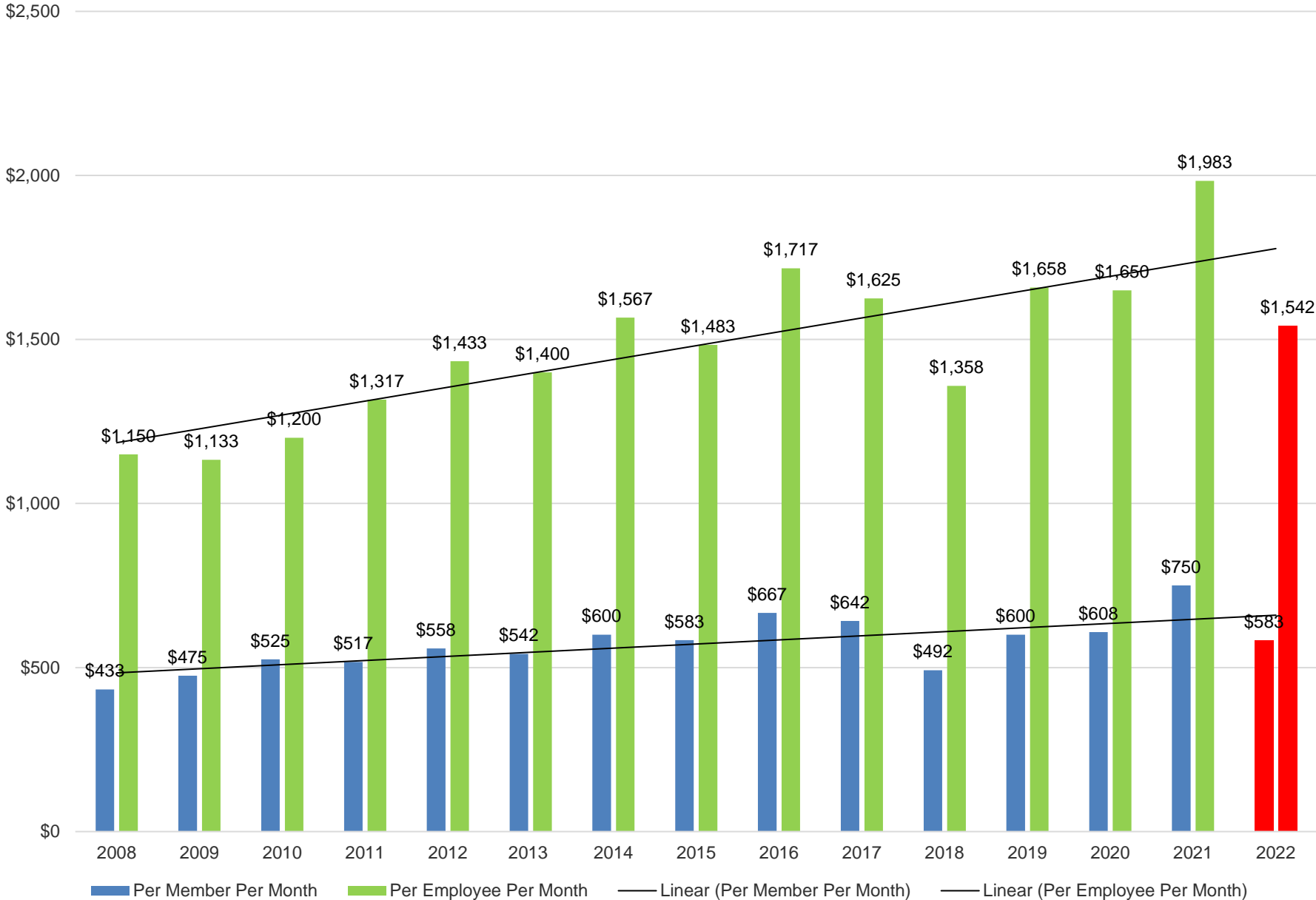




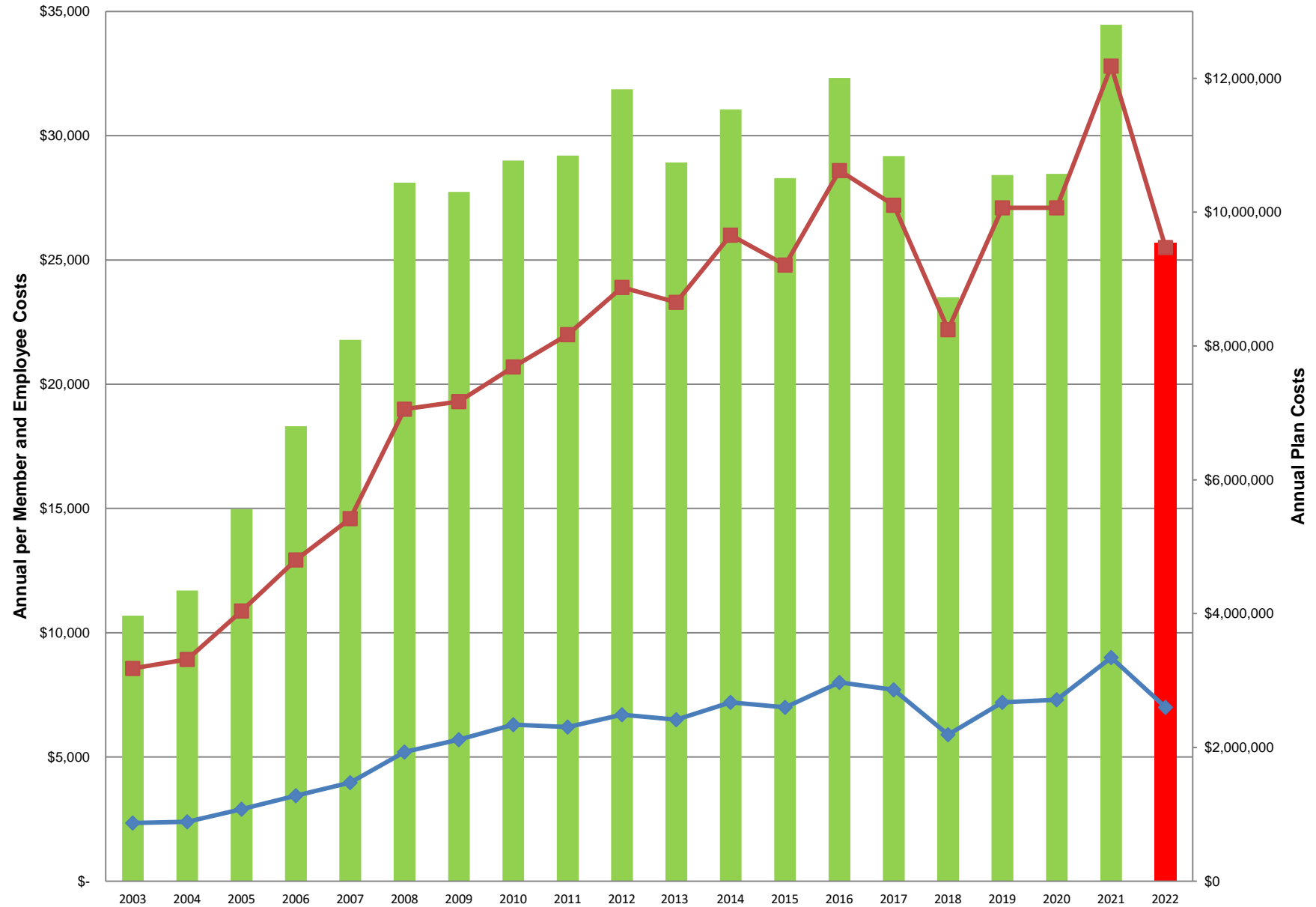
Monthly Change 2021 to 2022



HEALTH CLAIMS PER EMPLOYEE AND PER MEMBER PER MONTH



HEALTH CLAIMS PER MEMBER PER YEAR AND PER EMPLOYEE PER YEAR



HEALTH CLAIMS PER EMPLOYEE AND PER MEMBER PER MONTH

