

STATE OF ALASKA

Department of Natural Resources Support Services Division 550 W 7th Ave., Suite 1230 Anchorage, AK 99501

Request For Proposals

RFP Number 2013-1000-1881 Date of Issue: **April 26, 2013**

ASP 10-13-056

Title and Purpose of RFP: North Slope Royalty Gas Study

The Department of Natural Resources, Division of Oil and Gas, is soliciting proposals for a qualified contractor(s) to provide assistance to DNR in characterizing and developing the various fiscal and policy measures with respect to the State's land ownership and its contractual relationship with its lessees – the North Slope producers – to advance the North Slope LNG project. The State reserves the right to award multiple contracts under this RFP to complete these tasks, if it determines to be in the State's best interest.

Offerors Are Not Required To Return This Form.

<u>Important Notice</u>: If you received this solicitation from the State of Alaska's "Online Public Notice" web site, you must register with the procurement officer listed in this document to receive subsequent amendments. Failure to contact the procurement officer may result in the rejection of your offer.

Marlys Hagen
Procurement Officer
Department of Natural Resources
550 W. 7th Ave., Suite 1230
Anchorage, AK 99501
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SECTION ONE INTRODUCTION AND INSTRUCTIONS

1.01

Return Mailing Address, Contact Person, Telephone, Fax Numbers and Deadline for Receipt of Proposals

Offerors must submit four (4) copies of their technical proposal, in writing, and one copy of their cost proposal in a separate sealed envelope, to the procurement officer in **a sealed envelope**. It must be addressed as follows:

Department of Natural Resources
Support Services Division
Attention: *Marlys Hagen, C.P.M.*Request for Proposal (RFP) Number: 2013-1000-1881
Project Name: *North Slope Royalty Gas Study*550 W. 7th Avenue, Suite 1230
Anchorage, AK 99501

Proposals must be received no later than 4:00 P.M., Alaska time on **May 20, 2013**. Fax proposals are acceptable but not encouraged. Oral and/or email proposals are not acceptable.

An Offeror's failure to submit its proposal prior to the deadline will cause the proposal to be disqualified. Late proposals or amendments will not be opened or accepted for evaluation.

PROCUREMENT OFFICER: Marlys Hagen, C.P.M. – PHONE **907-269-8666** - FAX **907-269-8909** - TDD **907-269-8411**

1.02

Contract Term and Work Schedule

The contract term and work schedule set out herein represents the State of Alaska's best estimate of the schedule that will be followed. If a component of this schedule, such as the opening date, is delayed, the rest of the schedule will be shifted by the same number of days.

The length of the contract will be from the date of award, approximately June 12, 2013 through October 15, 2013.

The approximate contract schedule is as follows:

- Issue RFP April 26, 2013
- Pre-proposal Conference May 7, 2013, 1:30 pm
- Deadline for Receipt of Proposals May 20, 2013
- Proposal Evaluation Committee complete evaluation by May 27, 2013

- State of Alaska issues Notice of Intent to Award a Contract *May 31, 2013*
- State of Alaska issues contract June 12, 2013
- Contract start June 12, 2013
- Project complete October 15, 2013.

1.03

Purpose of the RFP

The Department of Natural Resources, Division of Oil and Gas, is soliciting proposals for a qualified contractor(s) to provide assistance to DNR in characterizing and developing the various fiscal and policy measures with respect to the State's land ownership and its contractual relationship with its lessees – the North Slope producers – to advance the North Slope LNG project.

In response to this RFP, DNR anticipates that the Contractor(s) will assemble a team of experts with possibly different background and experience to address and complete each of the commercial elements listed below.

- LNG markets:
- The supply chain elements, including the Gas Treatment Plant (GTP) on the North Slope, the pipeline to tidewater, the natural gas liquefaction plan, and marine transportation segment (marine tariffs or other cost allocation);
- Fiscal framework:
- Risk allocation/commercial structure.

The State reserves the right to award multiple contracts under this RFP to complete these tasks, if it determines to be in the State's best interest.

1.04 Budget

Department of Natural Resources, Division of Oil and Gas estimates a budget of \$500,000.00 dollars set aside for FY13 and additional \$300,000.00 set aside for FY14 for completion of this project. Availability of FY14 funds is subject to approval. This budget amount does not represent a work commitment.

1.05

Location of Work

The primary location(s) of work for this project will be at the Contractor's offices. The State will not provide workspace for the Contractor. However, the Contractor may be required to travel to work with the State representatives in other locations on "as needed" basis.

By signature on their proposal, the offeror certifies that all services provided under this contract by the contractor and all subcontractors shall be performed in the United States.

If the offeror cannot certify that all work will be performed in the United States, the offeror must contact the procurement officer in writing to request a waiver at least 10 days prior to the deadline for receipt of proposals.

The request must include a detailed description of the portion of work that will be performed outside the United States, where, by whom, and the reason the waiver is necessary.

Failure to comply with this requirement or to obtain a waiver may cause the state to reject the proposal as non-responsive, or cancel the contract.

1.06

Human Trafficking

By signature on their proposal, the offeror certifies that the offeror is not established and headquartered or incorporated and headquartered in a country recognized as Tier 3 in the most recent United States Department of State's Trafficking in Persons Report.

The most recent United States Department of State's Trafficking in Persons Report can be found at the following website: http://www.state.gov/g/tip/

Failure to comply with this requirement will cause the state to reject the proposal as non-responsive, or cancel the contract.

1.07

Assistance to Offerors with a Disability

Offerors with a disability may receive accommodation regarding the means of communicating this RFP or participating in the procurement process. For more information, contact the procurement officer no later than ten days prior to the deadline for receipt of proposals.

1.08

Required Review

Offerors should carefully review this solicitation for defects and questionable or objectionable material. Comments concerning defects and objectionable material must be made in writing and received by the procurement officer at least ten days before the proposal opening. This will allow issuance of any necessary amendments. It will also help prevent the opening of a defective solicitation and exposure of offeror's proposals upon which award could not be made. Protests based on any omission or error, or on the content of the solicitation, will be disallowed if these faults have not been brought to the attention of the procurement officer, in writing, at least ten days before the time set for opening.

1.09

Questions Received Prior to Opening of Proposals

All questions must be in writing and directed to the issuing office, addressed to the procurement officer. The interested party must confirm telephone conversations in writing.

Two types of questions generally arise. One may be answered by directing the questioner to a specific section of the RFP. These questions may be answered over the telephone. Other questions may be more complex and may require a written amendment to the RFP. The procurement officer will make that decision.

1.10

Amendments

If an amendment is issued, it will be provided to all who were mailed a copy of the RFP and to those who have registered with the procurement officer as having downloaded the RFP from the State of Alaska Online Public Notice web site.

1.11

Alternate Proposals

Offerors may only submit one proposal for evaluation.

In accordance with 2 AAC 12.830 alternate proposals (proposals that offer something different than what is asked for) will be rejected.

1.12

Right of Rejection

Offerors must comply with all of the terms of the RFP, the State Procurement Code (AS 36.30), and all applicable local, state, and federal laws, codes, and regulations. The procurement officer may reject any proposal that does not comply with all of the material and substantial terms, conditions, and performance requirements of the RFP.

Offerors may not qualify the proposal nor restrict the rights of the state. If an offeror does so, the procurement officer may determine the proposal to be a non-responsive counter-offer and the proposal may be rejected.

Minor informalities that:

- do not affect responsiveness;
- are merely a matter of form or format;
- do not change the relative standing or otherwise prejudice other offers:
- do not change the meaning or scope of the RFP;
- are trivial, negligible, or immaterial in nature;
- do not reflect a material change in the work; or
- do not constitute a substantial reservation against a requirement or provision;

may be waived by the procurement officer.

The state reserves the right to refrain from making an award if it determines that to be in its best interest. A proposal from a debarred or suspended offeror shall be rejected.

1.13

State Not Responsible for Preparation Costs

The state will not pay any cost associated with the preparation, submittal, presentation, or evaluation of any proposal.

1.14

Disclosure of Proposal Contents

All proposals and other material submitted become the property of the State of Alaska and may be returned only at the state's option. AS 40.25.110 requires public records to be open to reasonable inspection. All proposal information, including detailed price and cost information, will be held in confidence during the evaluation process and prior to the time a Notice of Intent to Award is issued. Thereafter, proposals will become public information.

Trade secrets and other proprietary data contained in proposals may be held confidential if the offeror requests, in writing, that the procurement officer does so, and if the procurement officer agrees, in writing, to do so. Material considered confidential by the offeror must be clearly identified and the offeror must include a brief statement that sets out the reasons for confidentiality.

1.15

Subcontractors

Subcontractors may be used to perform work under this contract. If an offeror intends to use subcontractors, the offeror must identify in the proposal the names of the subcontractors and the portions of the work the subcontractors will perform.

If a proposal with subcontractors is selected, the offeror must provide the following information concerning each prospective subcontractor within five working days from the date of the state's request:

- (a) complete name of the subcontractor;
- (b) complete address of the subcontractor;
- (c) type of work the subcontractor will be performing;
- (d) percentage of work the subcontractor will be providing;
- (e) evidence that the subcontractor holds a valid Alaska business license; and
- (f) a written statement, signed by each proposed subcontractor that clearly verifies that the subcontractor is committed to render the services required by the contract.

An offeror's failure to provide this information, within the time set, may cause the state to consider their proposal non-responsive and reject it. The substitution of one subcontractor for another may be made only at the discretion and prior written approval of the project director. Proposals must include evidence that all subcontractors meet the minimum qualifications outlined in Section 2.06.

1.16 Joint Ventures

Joint ventures will not be allowed.

1.17

Offeror's Certification

By signature on the proposal, offerors certify that they comply with the following:

- (a) the laws of the State of Alaska;
- (b) the applicable portion of the Federal Civil Rights Act of 1964;
- (c) the Equal Employment Opportunity Act and the regulations issued thereunder by the federal government;
- (d) the Americans with Disabilities Act of 1990 and the regulations issued thereunder by the federal government;
- (e) all terms and conditions set out in this RFP;
- (f) a condition that the proposal submitted was independently arrived at, without collusion, under penalty of perjury;
- (g) that the offers will remain open and valid for at least 90 days; and
- (h) that programs, services, and activities provided to the general public under the resulting contract conform with the Americans with Disabilities Act of 1990, and the regulations issued thereunder by the federal government.

If any offeror fails to comply with [a] through [h] of this paragraph, the state reserves the right to disregard the proposal, terminate the contract, or consider the contractor in default.

1.18

Conflict of Interest

Each proposal shall include a statement indicating whether or not the firm or any individuals working on the contract has a possible conflict of interest (e.g., currently employed by the State of Alaska or formerly employed by the State of Alaska within the past two years) and, if so, the nature of that conflict. The Commissioner, Department of Natural Resources, reserves the right to cancel the award if any interest disclosed from any source could either give the appearance of a conflict or cause speculation as to the objectivity of the program to be developed by the offeror. The Commissioner's determination regarding any questions of conflict of interest shall be final.

1.19

Right to Inspect Place of Business

At reasonable times, the state may inspect those areas of the contractor's place of business that are related to the performance of a contract. If the state makes such an inspection, the contractor must provide reasonable assistance.

1.20

Solicitation Advertising

Public notice has been provided in accordance with 2 AAC 12.220.

1.21

News Releases

News releases related to this RFP will not be made without prior approval of the project director.

1.22

Assignment

Per 2 AAC 12.480, the contractor (firm/individual or University) may not transfer or assign any portion of the contract without prior written approval from the procurement officer.

1.23

Disputes

Any dispute arising out of this agreement will be resolved under the laws of the State of Alaska. Any appeal of an administrative order or any original action to enforce any provision of this agreement or to obtain relief from or remedy in connection with this agreement may be brought only in the Superior Court for the State of Alaska.

1.24

Severability

If any provision of the contract or agreement is declared by a court to be illegal or in conflict with any law, the validity of the remaining terms and provisions will not be affected; and, the rights and obligations of the parties will be construed and enforced as if the contract did not contain the particular provision held to be invalid.

1.25

Federal Requirements

The offeror must identify all known federal requirements that apply to the proposal, the evaluation, or the contract.

SECTION TWO STANDARD PROPOSAL INFORMATION

2.01

Authorized Signature

All proposals must be signed by an individual authorized to bind the offeror to the provisions of the RFP. Proposals must remain open and valid for at least 90-days from the opening date.

2.02

Pre-proposal Conference

A pre-proposal conference will be held at *1:30 PM*, Alaska Time, on *Tuesday, May 7, 2013* in the Prudhoe Bay Conference Room in the offices of the Division of Oil and Gas, Suite 1100 of the Atwood Building in Anchorage, 550 W. 7th Avenue. The purpose of the conference is to discuss the work to be performed with the prospective offerors and allow them to ask questions concerning the RFP. Questions and answers will be transcribed and sent to prospective offerors as soon as possible after the meeting. Offerors are encouraged to attend in person or make prior arrangements to call via teleconference by contacting Marlys Hagen at (907) 269-8666.

Offerors with a disability needing accommodation should contact the procurement officer prior to the date set for the pre-proposal conference so that reasonable accommodation can be made.

2.03

Amendments to Proposals

Amendments to or withdrawals of proposals will only be allowed if acceptable requests are received prior to the deadline that is set for receipt of proposals. No amendments or withdrawals will be accepted after the deadline unless they are in response to the state's request in accordance with 2 AAC 12.290.

2.04

Supplemental Terms and Conditions

Proposals must comply with Section 1.11 Right of Rejection. However, if the state fails to identify or detect supplemental terms or conditions that conflict with those contained in this RFP or that diminish the state's rights under any contract resulting from the RFP, the term(s) or condition(s) will be considered null and void. After award of contract:

- a) if conflict arises between a supplemental term or condition included in the proposal and a term or condition of the RFP, the term or condition of the RFP will prevail; and
- b) if the state's rights would be diminished as a result of application of a supplemental term or condition included in the proposal, the supplemental term or condition will be considered null and void.

2.05

Clarification of Offers

In order to determine if a proposal is reasonably susceptible for award, communications by the procurement officer or the proposal evaluation committee are permitted with an offeror to clarify uncertainties or eliminate confusion concerning the contents of a proposal. Clarifications may not result in a material or substantive change to the proposal. The evaluation by the procurement officer or the proposal evaluation committee may be adjusted as a result of a clarification under this section.

2.06

Discussions with Offerors

The state may conduct discussions with offerors in accordance with AS 36.30.240 and 2 AAC 12.290. The purpose of these discussions will be to ensure full understanding of the requirements of the RFP and proposal. Discussions will be limited to specific sections of the RFP or proposal identified by the procurement officer. Discussions will only be held with offerors who have submitted a proposal deemed reasonably susceptible for award by the procurement officer. Discussions, if held, will be after initial evaluation of proposals by the PEC. If modifications are made as a result of these discussions they will be put in writing. Following discussions, the procurement officer may set a time for best and final proposal submissions from those offerors with whom discussions were held. Proposals may be reevaluated after receipt of best and final proposal submissions.

If an offeror does not submit a best and final proposal or a notice of withdrawal, the offeror's immediate previous proposal is considered the offeror's best and final proposal.

Offerors with a disability needing accommodation should contact the procurement officer prior to the date set for discussions so that reasonable accommodation can be made. Any oral modification of a proposal must be reduced to writing by the offeror.

2.07

Prior Experience/Minimum Qualifications

In order to be considered responsive, the offeror must meet the following minimum prior experience requirements:

- The Contractor must have documented experience assembling and managing project teams of experts with diverse backgrounds and experience.
- 2. Each proposed team member must have documented experience with the project commercial element (s)he is tasked with. A resume or a statement of qualifications of each member of the team must be supplied with the proposal.
- 3. A minimum of eight (8) years of experience with international LNG projects and their costs, commercial and financial structures, and ownership organizations.

Supporting evidence must be included with the offeror's proposal to show proof of the minimum experience requirements noted above including three technical references (contact names and telephone numbers) to validate the offeror's performance history and past experience.

An offeror's failure to meet these minimum prior experience requirements will cause their proposal to be considered non-responsive and their proposal will be rejected.

2.08

Evaluation of Proposals

The procurement officer, or an evaluation committee made up of at least three state employees or public officials, will evaluate proposals. The evaluation will be based solely on the evaluation factors set out in Section SEVEN of this RFP.

After receipt of proposals, if there is a need for any substantial clarification or material change in the RFP, an amendment will be issued. The amendment will incorporate the clarification or change, and a new date and time established for new or amended proposals. Evaluations may be adjusted as a result of receiving new or amended proposals.

2.09

Vendor Tax ID

A valid Vendor Tax ID must be submitted to the issuing office with the proposal or within five days of the state's request.

2.10

Alaska Business License and Other Required Licenses

At the time the proposals are opened, all offerors must hold a valid Alaska business license and any necessary applicable professional licenses required by Alaska Statute. Proposals must be submitted under the name as appearing on the person's current Alaska business license in order to be considered responsive. Offerors should contact the Department of Commerce, Community and Economic Development, Division of Corporations, Business, and Professional Licensing, P. O. Box 110806, Juneau, Alaska 99811-0806, for information on these licenses. Offerors must submit evidence of a valid Alaska business license with the proposal. An offeror's failure to submit this evidence with the proposal will cause their proposal to be determined non-responsive. Acceptable evidence that the offeror possesses a valid Alaska business license may consist of any one of the following:

- (a) copy of an Alaska business license;
- (b) certification on the proposal that the offeror has a valid Alaska business license and has included the license number in the proposal;
- (c) a canceled check for the Alaska business license fee:
- (d) a copy of the Alaska business license application with a receipt stamp from the state's occupational licensing office; or
- (e) a sworn and notarized affidavit that the offeror has applied and paid for the Alaska business license.

You are not required to hold a valid Alaska business license at the time proposals are opened if you possess one of the following licenses and are offering services or supplies under that specific line of business:

- Fisheries business licenses issued by Alaska Department of Revenue or Alaska Department of Fish and Game.
- Liquor licenses issued by Alaska Department of Revenue for alcohol sales only.
- Insurance licenses issued by Alaska Department of Commerce, Community and Economic Development, Division of Insurance.

Mining licenses issued by Alaska Department of Revenue.

2.11

Application of Preferences

Certain preferences apply to all contracts for professional services, regardless of their dollar value. The Alaska bidder, Alaska veteran, and Alaska Offeror Preferences are the most common preferences involved in the RFP process. Additional preferences that may apply to this procurement are listed below. Guides that contain excerpts from the relevant statutes and codes, explain when the preferences apply and provide examples of how to calculate the preferences are available at the Department of Administration, Division of General Services' web site:

http://doa.alaska.gov/dgs/policy.html

Alaska Products Preference - AS 36.30.332
Recycled Products Preference - AS 36.30.337
Local Agriculture and Fisheries Products Preference - AS 36.15.050
Employment Program Preference - AS 36.30.170(c)
Alaskans with Disability Preference - AS 36.30.170 (e)
Employers of People with Disabilities Preference - AS 36.30.170 (f)
Alaska Veteran's Preference - AS 36.30.175

The Division of Vocational Rehabilitation in the Department of Labor and Workforce Development keeps a list of qualified employment programs; a list of individuals who qualify as persons with a disability; and a list of persons who qualify as employers with 50 percent or more of their employees being disabled. A person must be on this list at the time the bid is opened in order to qualify for a preference under this section.

As evidence of an individual's or a business' right to a certain preference, the Division of Vocational Rehabilitation will issue a certification letter. To take advantage of the employment program preference, Alaskans with Disability Preference or Employers of People with Disabilities Preference described above, an individual or business must be on the appropriate Division of Vocational Rehabilitation list at the time the proposal is opened, and must provide the procurement officer a copy of their certification letter. Offerors must attach a copy of their certification letter to the proposal. The offeror's failure to provide the certification letter mentioned above with the proposal will cause the state to disallow the preference.

2.12

5 Percent Alaska Bidder Preference AS 36.30.170 & 2 AAC 12.260

An Alaska Bidder Preference of five percent will be applied prior to evaluation. The preference will be given to an offeror who:

- (a) holds a current Alaska business license;
- (b) submits a proposal for goods or services under the name on the Alaska business license;
- (c) has maintained a place of business within the state staffed by the offeror, or an employee of the offeror, for a period of six months immediately preceding the date of the proposal;
- (d) is incorporated or qualified to do business under the laws of the state, is a sole proprietorship and the proprietor is a resident of the state, is a limited liability company organized under AS 10.50 and all members are residents of the state, or is a partnership under AS 32.05 or AS 32.11 and all partners are residents of the state; and

(e) if a joint venture, is composed entirely of entities that qualify under (a)-(d) of this subsection.

Alaska Bidder Preference Affidavit

In order to receive the Alaska Bidder Preference, proposals must include a statement certifying that the offeror is eligible to receive the Alaska Bidder Preference.

2.13

5 Percent Alaska Veteran Preference AS 36.30.175

An Alaska Veteran Preference of five percent will be applied prior to evaluation. The preference will be given to an offeror who qualifies under AS 36.30.170 (b) as an Alaska bidder and is a:

- (a) sole proprietorship owned by an Alaska veteran;
- (b) partnership under AS 32.06 or AS 32.11 if a majority of the partners are Alaska veterans;
- (c) limited liability company organized under AS 10.50 if a majority of the members are Alaska veterans; or
- (d) corporation that is wholly owned by individuals and a majority of the individuals are Alaska veterans.

Alaska Veteran Preference Affidavit

In order to receive the Alaska Veteran Preference, proposals must include a statement certifying that the offeror is eligible to receive the Alaska Veteran Preference.

2.14

Formula Used to Convert Cost to Points AS 36.30.250 & 2 AAC 12.260

The distribution of points based on cost will be determined as set out in 2 AAC 12.260 (c). The lowest cost proposal will receive the maximum number of points allocated to cost. The point allocations for cost on the other proposals will be determined through the method set out below. In the generic example below, cost is weighted as 40% of the overall total score. The weighting of cost may be different in your particular RFP. See section SEVEN to determine the value, or weight of cost for this RFP.

EXAMPLE

Formula Used to Convert Cost to Points

[STEP 1]

List all proposal prices, adjusted where appropriate by the application of all applicable preferences.

Offeror #1 - Non-Alaskan Offeror \$40,000 Offeror #2 - Alaskan Offeror \$42,750 Offeror #3 - Alaskan Offeror \$47,500

[STEP 2]

Convert cost to points using this formula.

[(Price of Lowest Cost Proposal) x (Maximum Points for Cost)] = POINTS

(Cost of Each Higher Priced Proposal)

The RFP allotted 40% (40 points) of the total of 100 points for cost.

Offeror #1 receives 40 points.

The reason they receive that amount is because the lowest cost proposal, in this case \$40,000, receives the maximum number of points allocated to cost, 40 points.

Offeror #2 receives 37.4 points.

\$40,000 x 40 = 1,600,000 ÷ \$42,750 = 37.4

Lowest Max Offeror #2 Points

Cost Points Adjusted By

The Application Of

All Applicable

Preferences

Offeror #3 receives 33.7 points.

\$40,000 x 40 = 1,600,000 ÷ \$47,500 = 33.7

Lowest Max Offeror #3 Points

Cost Points Adjusted By

The Application Of

All Applicable

Preferences

2.15

Alaska Offeror Preference AS 36.30.250 & 2 AAC 12.260

2 AAC 12.260(e) provides Alaska offerors a 10 percent overall evaluation point preference. Alaska bidders, as defined in AS 36.30.170(b), are eligible for the preference. This preference will be added to the overall evaluation score of each Alaskan offeror. Each Alaskan offeror will receive 10 percent of the total available points added to their evaluation score as a preference.

EXAMPLE

Alaska Offeror Preference

[STEP 1]

Determine the number of points available to Alaskan offerors under the preference.

Total number of points available - 100 Points

100x10%=10Total PointsAlaskan OfferorsNumber of PointsAvailablePercentage PreferenceGiven to Alaskan Offerors
Under the Preference

[STEP 2]

Add the preference points to the Alaskan offers. There are three offerors: Offeror #1, Offeror #2, and Offeror #3. Offeror #2 and Offeror #3 are eligible for the Alaska Offeror Preference. For the purpose of this example presume that all of the proposals have been completely evaluated based on the evaluation criteria in the RFP. Their scores at this point are:

Offeror #1 - 89 points Offeror #2 - 80 points Offeror #3 - 88 points

Offeror #2 and Offeror #3 each receive 10 additional points. The final scores for all of the offers are:

Offeror #1 - **89 points** Offeror #2 - **90 points** Offeror #3 - **98 points**

Offeror #3 is awarded the contract.

2.16

Contract Negotiation

2 AAC 12.315 CONTRACT NEGOTIATIONS After final evaluation, the procurement officer may negotiate with the offeror of the highest-ranked proposal. Negotiations, if held, shall be within the scope of the request for proposals and limited to those items which would not have an effect on the ranking of proposals. If the highest-ranked offeror fails to provide necessary information for negotiations in a timely manner, or fails to negotiate in good faith, the state may terminate negotiations and negotiate with the offeror of the next highest-ranked proposal. If contract negotiations are commenced, they may be held in the DNR conference room in a State office in Juneau and/or Anchorage, Alaska.

If the contract negotiations take place in Juneau and/or Anchorage, Alaska, the offeror will be responsible for their travel and per diem expenses.

2.17

Failure to Negotiate

If the selected offeror

- fails to provide the information required to begin negotiations in a timely manner; or
- fails to negotiate in good faith; or
- indicates they cannot perform the contract within the budgeted funds available for the project; or
- if the offeror and the state, after a good faith effort, simply cannot come to terms,

the state may terminate negotiations with the offeror initially selected and commence negotiations with the next highest ranked offeror.

2.18

Notice of Intent to Award (NIA) — Offeror Notification of Selection

After the completion of contract negotiation the procurement officer will issue a written Notice of Intent to Award (NIA) and send copies to all offerors. The NIA will set out the names of all offerors and identify the proposal selected for award.

2.19

Protest

AS 36.30.560 provides that an interested party may protest the content of the RFP.

An interested party is defined in 2 AAC 12.990(a) (7) as "an actual or prospective bidder or offeror whose economic interest might be affected substantially and directly by the issuance of a contract solicitation, the award of a contract, or the failure to award a contract."

If an interested party wishes to protest the content of a solicitation, the protest must be received, in writing, by the procurement officer at least ten days prior to the deadline for receipt of proposals.

AS 36.30.560 also provides that an interested party may protest the award of a contract or the proposed award of a contract.

If an offeror wishes to protest the award of a contract or the proposed award of a contract, the protest must be received, in writing by the procurement officer within ten days after the date the Notice of Intent to Award the contract is issued.

A protester must have submitted a proposal in order to have sufficient standing to protest the proposed award of a contract. Protests must include the following information:

- a. the name, address, and telephone number of the protester;
- b. the signature of the protester or the protester's representative;
- c. identification of the contracting agency and the solicitation or contract at issue;
- d. a detailed statement of the legal and factual grounds of the protest including copies of relevant documents; and
- (b) the form of relief requested.

Protests filed by telex or telegram are not acceptable because they do not contain a signature. Fax copies containing a signature are acceptable.

The procurement officer will issue a written response to the protest. The response will set out the procurement officer's decision and contain the basis of the decision within the statutory time limit in AS 36.30.580. A copy of the decision will be furnished to the protester by certified mail, fax or another method that provides evidence of receipt.

All offerors will be notified of any protest. The review of protests, decisions of the procurement officer, appeals, and hearings, will be conducted in accordance with the State Procurement Code (AS 36.30), Article 8 "Legal and Contractual Remedies."

SECTION THREE STANDARD CONTRACT INFORMATION

3.01 Contract Type

The State intends to award fixed price contract(s) for the services with priorities A & B listed in Section 5.01 Scope of Work. For any subsequent work authorized by NTP, payments will either be time and expenses or fixed price, depending on the nature of the work.

3.02

Contract Approval

This RFP does not, by itself, obligate the state. The state's obligation will commence when the contract is approved by the Commissioner of the Department of Natural Resources, or the Commissioner's designee. Upon written notice to the contractor, the state may set a different starting date for the contract. The state will not be responsible for any work done by the contractor, even work done in good faith, if it occurs prior to the contract start date set by the state.

3.03

Standard Contract Provisions

The contractor will be required to sign and submit the attached State's Standard Agreement Form for Professional Services Contracts (form 02-093/Appendix A). The contractor must comply with the contract provisions set out in this attachment. No alteration of these provisions will be permitted without prior written approval from the Department of Law. Objections to any of the provisions in Appendix A must be set out in the offeror's proposal.

3.04

Proposal as a Part of the Contract

Part or all of this RFP and the successful proposal may be incorporated into the contract.

3.05

Additional Terms and Conditions

The state reserves the right to add terms and conditions during contract negotiations. These terms and conditions will be within the scope of the RFP and will not affect the proposal evaluations.

3.06

Insurance Requirements

The successful offeror must provide proof of workers' compensation insurance prior to contract approval.

The successful offeror must secure the insurance coverage required by the state. The coverage must be satisfactory to the Department of Administration Division of Risk Management. An offeror's failure to provide

evidence of such insurance coverage is a material breach and grounds for withdrawal of the award or termination of the contract.

Offerors must review form APPENDIX B1, attached, for details on required coverage. No alteration of these requirements will be permitted without prior written approval from the Department of Administration, Division of Risk Management. Objections to any of the requirements in APPENDIX B1 must be set out in the offeror's proposal.

3.07

Bid Bond - Performance Bond - Surety Deposit

No Bid, Performance, or Surety Deposit will be required.

3.08

Contract Funding

Payment for the contract is subject to funds already appropriated and identified.

3.09

Proposed Payment Procedures

The state will make payment upon task completion, with holdback of 20% of total contract amount until completion of the entire project, and receipt by the State of all the project materials in accordance with Section 5 herein.

3.10

Contract Payment

No payment will be made until the contract is approved by the Commissioner of the Department of Natural Resources or the Commissioner's designee. Under no conditions will the state be liable for the payment of any interest charges associated with the cost of the contract.

The state is not responsible for and will not pay local, state, or federal taxes. All costs associated with the contract must be stated in U.S. currency.

3.11

Informal Debriefing

When the contract is completed, an informal debriefing may be performed at the discretion of the project director. If performed, the scope of the debriefing will be limited to the work performed by the contractor.

3.12

Contract Personnel

Any change of the project team members or subcontractors named in the proposal must be approved, in advance and in writing, by the project director. Personnel changes that are not approved by the state may be grounds for the state to terminate the contract.

3.13

Inspection & Modification - Reimbursement for Unacceptable Deliverables

The contractor (firm, individual, or university) is responsible for the completion of all work set out in the contract. All work is subject to inspection, evaluation, and approval by the project director. The state may employ all reasonable means to ensure that the work is progressing and being performed in compliance with the contract. The project director may instruct the contractor to make corrections or modifications if needed in order to accomplish the contract's intent. The contractor will not unreasonably withhold such changes.

Substantial failure of the contractor to perform the contract may cause the state to terminate the contract. In this event, the state may require the contractor to reimburse monies paid (based on the identified portion of unacceptable work received) and may seek associated damages.

3.14

Termination for Default

If the project director determines that the contractor has refused to perform the work or has failed to perform the work with such diligence as to ensure its timely and accurate completion, the state may, by providing written notice to the contractor, terminate the contractor's right to proceed with part or all of the remaining work.

This clause does not restrict the state's termination rights under the contract provisions of Appendix A, attached.

3.15

Contract Changes - Unanticipated Amendments

During the course of this contract, the contractor may be required to perform additional work. That work will be within the general scope of the initial contract. When additional work is required, the project director will provide the contractor a written description of the additional work and request the contractor to submit a firm time schedule for accomplishing the additional work and a firm price for the additional work. Cost and pricing data must be provided to justify the cost of such amendments per AS 36.30.400.

The contractor will not commence additional work until the project director has secured any required state approvals necessary for the amendment and issued a written contract amendment, approved by the Commissioner of the Department of Natural Resources or the Commissioner's designee.

3.16

Contract Invalidation

If any provision of this contract is found to be invalid, such invalidation will not be construed to invalidate the entire contract.

3.17

Nondisclosure and Confidentiality

Contractor agrees that all confidential information shall be used only for purposes of providing the deliverables and performing the services specified herein and shall not disseminate or allow dissemination of confidential information except as provided for in this section. The contractor shall hold as confidential and will use reasonable care (including both facility physical security and electronic security) to prevent unauthorized access by, storage, disclosure, publication, dissemination to and/or use by third parties of, the confidential information. "Reasonable care" means compliance by the contractor with all applicable federal and state law, including the Social Security Act and HIPAA. The contractor must promptly notify the state in writing if it becomes aware of any storage, disclosure, loss, unauthorized access to or use of the confidential information.

Confidential information, as used herein, means any data, files, software, information or materials (whether prepared by the state or its agents or advisors) in oral, electronic, tangible or intangible form and however stored, compiled or memorialized that is classified confidential as defined by State of Alaska classification and categorization guidelines provided by the state to the contractor or a contractor agent or otherwise made available to the contractor or a contractor agent in connection with this contract, or acquired, obtained or learned by the contractor or a contractor agent in the performance of this contract. Examples of confidential information include, but are not limited to: technology infrastructure, architecture, financial data, trade secrets, equipment specifications, user lists, passwords, research data, and technology data (infrastructure, architecture, operating systems, security tools, IP addresses, etc.).

If confidential information is requested to be disclosed by the contractor pursuant to a request received by a third party and such disclosure of the confidential information is required under applicable state or federal law, regulation, governmental or regulatory authority, the contractor may disclose the confidential information after providing the state with written notice of the requested disclosure (to the extent such notice to the state is permitted by applicable law) and giving the state opportunity to review the request. If the contractor receives no objection from the state, it may release the confidential information within 30 days. Notice of the requested disclosure of confidential information by the contractor must be provided to the state within a reasonable time after the contractor's receipt of notice of the requested disclosure and, upon request of the state, shall seek to obtain legal protection from the release of the confidential information.

The following information shall not be considered confidential information: information previously known to be public information when received from the other party; information freely available to the general public; information which now is or hereafter becomes publicly known by other than a breach of confidentiality hereof; or information which is disclosed by a party pursuant to subpoena or other legal process and which as a result becomes lawfully obtainable by the general public.

In addition, the Contractor must sign an agreement regarding confidentiality before the contractor may review information that is determined confidential under AS 43.90.150. The confidentiality agreement is attached as Attachment 5. Each employee of the Contractor who is to review confidential information must sign a confidentiality agreement.

SECTION FOUR BACKGROUND INFORMATION

4.01

Background Information

Progress towards the successful completion of a major Alaska North Slope LNG project continues. The final form of this project and its ultimate success will depend on a myriad of favorable economic conditions not the least of which will be some kind of participation—in the kind of fiscal terms it may devise—from the State of Alaska. Alaska will need to examine its policies towards the fiscal terms that it controls and their impact on the project. One aspect of these fiscal terms, and the focus of this particular Scope of Work, includes how the state will affect the success of the project in its role as the principal land owner of the oil and gas resources of the North Slope.

As economic conditions change and parties contemplate alternative commercial structures, the State will need to continue to evaluate the project's economics and potential risk/reward balance faced by each of the many potential stakeholders—the producers; those who might own, build, and operate the various supply chain elements; and the marketers and customers of the delivered natural gas. At the same time, the State needs to be prepared to offer additional inducements should they be warranted, including how it excercises its royalty ownership rights. Finally, as comparative market conditions evolve and as shippers and other stakeholders align behind a North Slope LNG project, the State will need to be able to make informed decisions on possible changes of the State's fiscal policy with particular emphasis on the disposition of the State's royalty production and the effect of these changes on advancing the North Slope LNG project.

The project definition, commercial structure, equity participation, the State's fiscal terms and ownership rights, and risk allocation are just now starting to take shape and are far from being fully defined. Each of these areas will need to evolve at a similar rate to assure no stakeholder is unfairly disadvantaged. Contemplation and understanding of various possibilities and key drivers now will allow the project to progress and also protect the State's interest.

Four major commercial elements that will influence the various stakeholders' return are:

- LNG markets.
- The supply chain elements, including the Gas Treatment Plant (GTP) on the North Slope, the pipeline to tidewater, the natural gas liquefaction plan, and marine transportation segment (marine tariffs or other cost allocation).
- Fiscal framework.
- Risk allocation/commercial structure.

SECTION FIVE SCOPE OF WORK

5.01 Scope of Work

The Contractor(s) will assist the DNR in characterizing and developing the various fiscal and policy measures with respect to the State's land ownership and its contractual relationship with its lessees—the North Slope producers—to advance the North Slope LNG project.

When the State is called to enter into negotiations with the various stakeholders, it must be well-informed as the project definition and commercial structure evolves. There are many degrees of freedom and the State must stay abreast of the risks and opportunities of each and how they are influenced by world events outside the State's control. For this Scope of Work, the Alaska Department of Natural Resources (DNR) needs an understanding of how its policies towards the disposition of its royalty share of the North Slope natural gas resource may contribute to the success of the project.

In response to this request for proposals, DNR anticipates that the Contractor(s) will assemble a team of experts with possibly different background and experience to complete each of the commercial elements listed. The Contractor(s) should supply DNR with the appropriate qualifications of each of the members of the team and their contribution to the commercial elements listed.

1) **LNG markets:** The state requires analysis and advice from experts focused on bringing their understanding of current commercial trends and pricing trends, e.g., how is LNG currently being traded and valued in the various markets available to an North Slope LNG project. What are the critical contract terms besides price? How are they negotiated? How are supply deficiencies and supply excess managed? How are buyers behaving and what influences their behavior? How are Sellers behaving and what influences their behavior?

An important consideration for this project will be whether and how the LNG end users may participate in the project.

2) The Supply Chain Elements: These include the ownership, construction, and operation of the GTP, the pipeline, the liquefaction plant, and the marine transportation segment (perhaps revealed in the marine tariffs or other cost allocations). The state will require current cost estimates of each of the supply chain elements and an understanding of their transparency under different project commercial structures and ownership configurations. What are the appropriate commercial structures that may evolve for this project? What are appropriate cost-of-capital assumptions? What are appropriate debt-to-equity ratios? What are typical return-of/on-equity rates for the various supply chain elements or for an integrated project? What are typical capacity arrangements in each of the supply chain elements?

From the answers to these questions, the state would expect to learn from the experience of other projects and how they have been organized and developed to accommodate the various stakeholders. In answering these questions for the North Slope LNG project, DNR's interest will be how the answers will inform decisions it will make during its negotiations with the various stakeholders vis-a-vis the valuation and disposition of Alaska's royalty share and how the State may participate in the project.

3) **Fiscal framework:** What fiscal structures exist outside of Alaska with respect to the ownership stake of the host countries? What are the risks and opportunities associated with these various fiscal structures for various stakeholders? What incentives are appropriate; when should they happen; how should their value to the project be measured; and what commensurate actions by each of the parties are appropriate?

How can Alaska leverage its royalty ownership to contribute to the advancement of the North Slope LNG project? This point derives from the existing contractual relationships between the Alaska North Slope natural gas producers and the State defined by the State's oil and gas leases. These lease contracts provide for various rights and

obligations between the North Slope lessees and the State with respect to royalty valuation and the disposition of the royalty, e.g., the benefits and costs of whether the State may take its royalty in-value or whether it should assume the responsibility and costs of shipping and marketing its royalty in-kind for both domestic uses or export.

4) Risk allocation/commercial structure: This scope element contemplates and gives guidance regarding the financial, equity participation, or other tradeoffs as risk is transferred from one party to another. This task should also contemplate the strategic importance of transparency of the full value chain verses commercial structure that results in no transparency at all. Alaska's choice of policies with respect to its land ownership position depends on the kind of ongoing relationships and cost and economic information generated by the project and available to the State.

Project Tasks

Task	Timeline	Priority/ Emphasis*
LNG Markets: current commercial and pricing trends; commercial contract terms; engagement and participation of value chain participants and the traders, customers, and other end users.	Initiate work June 15, 2013; 8 weeks.	A
Supply Chain Elements: cost estimates and transparency; description of project organizational and commercial structure.	Initiate work June 15, 2013; 12 weeks.	А
Fiscal Framework (1): international fiscal terms and structures.	Initiate work before June 30, 2013; completion due September 15, 2013; 8 weeks.	В
Fiscal Framework (2): role of Alaska land ownership position and options that will contribute to project advancement. This should focus particularly on the value and disposition of the State's royalty ownership.	Initiate work before June 30, 2013; completion due October 15, 2013; 12 weeks.	A
Risk allocation/commercial structure:	Initiate work before June 30, 2013; completion due October 15, 2013; 12 weeks.	A
Provide strategic decision making and negotiating strategy development and support.	Subject to additional funding.	С

*Notes:

- A-Work must begin before June 30, 2013; however, the timing of task completion is suggested to lead to the assembly and overall completion of the work by October 15, 2013.
- B-Because the State's primary interest is how the North Slope LNG project may ultimately evolve, and depending on how unique the Alaska situation is seen by the various stakeholders, this background may have a lower priority.
- C-Additional funding for this task or further work of the sort described in all of the tasks above may be available after June 30, 2013. At that time, DNR may decide to issue a Notice to Proceed (NTP)

In the event that DNR requires additional services and subject to available funds, DNR may need further analysis in each of the commercial elements listed under among the tasks above, in which case the additional work will be authorized via a written NTP. DNR will define the services required in more detail and send the scope to the Contractor. The Contractor will provide DNR with a cost estimate for the work. When the Contractor and DNR agree on the budget and schedule for this work, DNR will then issue a written NTP.

The Contractor(s) will be able to draw on the expertise of DNR and the Alaska Department of Law in understanding the existing oil and gas lease obligations and the requirements under AS 38.05.180.

5.02 Deliverables

At the initiation of each task, the Contractor(s) will meet with the Project Manager to kick-off the work to set the direction and emphasis of the research.

For each of the project tasks listed above, the Contractor will be required to provide the following deliverables, or as otherwise agreed upon in each individual NTP:

- A draft PowerPoint report summarizing the methods, key assumptions, and study results;
- After consultation with the Project Manager, a revised and final PowerPoint report.
- Electronic copies of all modeling runs—where applicable—underlying the PowerPoint reports will be provided to DNR;
- All documentation and information developed under this contract will be the property of the State of Alaska and transmitted upon completion of the scope of work in a format and quantity agreed upon; and
- If determined necessary by the Project Manager, the Contractor(s) will make presentations to state policy makers.

5.03

Coordination with the State

The Contractor will be expected to meet frequently with and work very closely with State staff over the life of the project.

DNR Project Manager is Jeff Dykstra. The Contractor will meet, in person or by teleconference as agreed, every month with the Project manager to review progress and developments. Update and modifications to the Contractor's activities will occur periodically. All changes in the scope of work that will result in cost impacts shall be in writing and approved by both parties via contract amendment or NTP amendment, whichever is applicable. Under the Direction of DNR, the Contractor will provide project control, budgeting, and scheduling information for his own work.

SECTION SIX PROPOSAL FORMAT AND CONTENT

6.01

Proposal Format and Content

The state discourages overly lengthy and costly proposals, however, in order for the state to evaluate proposals fairly and completely, offerors must follow the format set out in this RFP and provide all information requested.

6.02

Introduction

Proposals must include a cover letter containing the complete name and address of the firm; name, mailing address, and telephone number of the contact on the proposal; a statement of commitment to the project; reference to your Alaska business license number, and a statement regarding qualification as an "Alaskan Bidder."

AS 36.30.170 describes an "Alaska Bidder" as one whom;

- [a] holds a current Alaska business license,
- [b] submits a proposal for services under the name as appearing on the person's current Alaska business license,
- [c] has maintained a place of business within the state staffed by the offeror or an employee of the offeror for a period of six months immediately preceding the date of the RFP,
- [d] is incorporated or qualified to do business under the laws of the state, is a sole proprietorship and the proprietor is a resident of the state, is a limited liability company organized under AS 10.50 and all members are residents of the state, or is a partnership under AS 32.05 or AS 32.11 and all partners are residents of the state; and
- [e] if a joint venture, is composed entirely of ventures that qualify under a. through d. of this subsection.

Proposals must confirm that the offeror will comply with all provisions in this RFP; and, if applicable, provide notice that the firm qualifies as an Alaskan bidder. Proposals must be signed by a company officer empowered to bind the company. An offeror's failure to include these items in the proposals may cause the proposal to be determined to be non-responsive and the proposal may be rejected.

6.03

Understanding of the Project

Offerors must provide comprehensive narrative statements that illustrate their understanding of the purpose, scope, requirements, deliverables, and schedule of the project, as well as identify potential problems related to the project.

6.04

Management Plan for the Project

Offerors must outline the initial management plan they intend to follow and illustrate how the plan will serve to accomplish the work and meet the State's project schedule. Offerors must outline key personnel assigned to accomplish the project requirements; illustrate the lines of authority; designate the individual responsibilities and accountable for completion of each component and deliverable of the RFP. The proposal must identify one principal staff member to serve as project leader and primary contact for the Division of Oil and Gas.

6.05

Experience and Qualifications

Offerors must meet minimum requirements outlined in Section 2.06 of this RFP.

Offerors must provide a narrative description of the organization of the project team and a personnel roster that identifies each person who will actually work on the contract and provide the following information about each person listed:

- a. title,
- b. work experience,
- c. location(s) where work will be performed,
- d. anticipated percentage of available time to work on this project.

Offerors must provide reference names and phone numbers for similar projects the offeror's firm.

6.06 Cost Proposal

To ensure an equivalent cost basis for all offerors, costs will be estimated using the form contained in Attachment 5. Note: The State does not guarantee any minimum or maximum volume of work under this contract, or travel.

The Contractor may assign others to provide services under the contract after providing notice to, and obtaining written approval from, the Project Director. The state shall pay the Contractor its usual and customary hourly fees for services provided by technical or clerical personnel that may be utilized by the Contractor on this project.

Billing statements must include an itemization of all costs and copies of invoices for travel, unless the work is being done as a fixed price.

Project cost information should not be included in the technical proposal. One copy of the cost proposal must be submitted in a sealed envelope separate from the technical proposal.

6.07

Evaluation Criteria

All proposals will be reviewed to determine if they are responsive. They will then be evaluated using the criterion that is set out in Section SEVEN.

An evaluation may not be based on discrimination due to the race, religion, color, national origin, sex, age, marital status, pregnancy, parenthood, disability, or political affiliation of the offeror.

A proposal shall be evaluated to determine whether the offeror responds to the provisions, including goals and financial incentives, established in the request for proposals in order to eliminate and prevent discrimination in state contracting because of race, religion, color, national origin, sex, age, marital status, pregnancy, parenthood, or disability.

SECTION SEVEN EVALUATION CRITERIA AND CONTRACTOR SELECTION

THE TOTAL NUMBER OF POINTS USED TO SCORE THIS PROPOSAL IS 100

7.01

Understanding of the Project (15 Percent)

Proposals will be evaluated against the questions set out below:

- [a] How well has the offeror demonstrated a thorough understanding of the purpose, scope, and requirements of the project?
- [b] How well has the offeror identified pertinent issues and potential problems related to the project?
- [c] To what degree has the offeror demonstrated an understanding of the deliverables the state expects it to provide?
- [d] Has the offeror demonstrated an understanding of the state's time schedule and can meet it?

7.02

Management Plan for the Project (10 Percent)

Proposals will be evaluated against the questions set out below:

- [a] Has the offeror submitted a management plan and how well does the management plan support all of the project requirements?
- [b] Has the offeror outlined key personnel assigned to accomplish the project, illustrating lines of authority and who is responsible and accountable for completion of each component and deliverable of the RFP?
- [c] Has the offeror identified one principal staff member to serve as project leader?
- [d] Does it appear that the offeror has allocated sufficient staff and resources to the project to meet the schedule set out in the RFP?
- [e] Has the offeror gone beyond the minimum tasks necessary to meet the objectives of the RFP?
- [f] To what degree is the proposal practical and feasible?

7.03

Experience and Qualifications (25 Percent)

Proposals will be evaluated against the questions set out below:

Questions regarding the personnel assigned to the project:

- [a] Do the individuals assigned to the project have experience on similar projects?
- [b] How extensive is the applicable education and experience of the personnel designated to work on the project?

Questions regarding the organization:

- [c] Does the offeror have experience on similar projects?
- [d] How well has the firm demonstrated experience in completing similar projects on time and within budget?
- [e] Has the offeror provided a complete narrative description of the project team personnel, their qualifications, and assignments as outlined in Section 6.06?
- [f] Has the offeror provided a video sample as required in section 6.05? How well does the sample illustrate the type and quality of the offeror's work?
- [g] Has the firm provided letters of reference from previous clients?
- [h] If a subcontractor will perform work on the contract, how well do they measure up to the evaluation used for the offeror?

7.04

Contract Cost (40 Percent)

40% of the total evaluation points will be assigned to cost. The cost amount used for evaluation may be affected by one or more of the preferences referenced under Section 2.10.

Converting Cost to Points

The lowest cost proposal will receive the maximum number of points allocated to cost. The point allocations for cost on the other proposals will be determined through the method set out in Section 2.13.

7.05

Alaska Offeror Preference (10 Percent)

If an offeror qualifies for the Alaska Bidder Preference, the offeror will receive an Alaska Offeror's Preference. The preference will be 10 percent of the total available points. This amount will be added to the overall evaluation score of each Alaskan offeror.

SECTION EIGHT ATTACHMENTS

8.01 **Attachments**

Attachments

- Proposal Evaluation Form
 Standard Agreement Form/Appendix A
- 3. Appendix B1
- 4. Alaska Offeror Affidavit
- 5. Cost Proposal Form
- 6. Confidentiality Agreement

Attachment 1

PROPOSAL EVALUATION FORM

All proposals will be reviewed for responsiveness and then evaluated using the criteria set out herein.							
Person or Firm Name							
Name of Proposal Evaluation (PEC) Member							
Date of Review							
EVALUATION CRITERIA AND SCORING THE TOTAL NUMBER OF POINTS USED TO SCORE THIS PROPOSAL IS 100							
Maximum Point Value for this Section - 15 Points 100 Points x 15 Percent = 15 Points							
Proposals will be evaluated against the questions set out below.							
[a] How well has the offeror demonstrated a thorough understanding of the purpose, scope, and requirements of the project?							
EVALUATOR'S NOTES							
[b] How well has the offeror identified pertinent issues and potential problems related to the project?							
EVALUATOR'S NOTES							
[c] To what degree has the offeror demonstrated an understanding of the deliverables the state expects it to provide?							
EVALUATOR'S NOTES							
[d] Has the offeror demonstrated an understanding of the state's time schedule and can meet it?							
EVALUATOR'S NOTES							
EVALUATOR'S POINT TOTAL FOR 7.01 7.02 Management Plan for the Project— 10 Percent							

Maximum Point Value for this Section - 10 Points 100 Points x 10 Percent = 10 Points Proposals will be evaluated against the questions set out below. [a] Has the offeror submitted a management plan and how well does the management plan support all of the project requirements? EVALUATOR'S NOTES _____ [b] Has the offeror outlined key personnel assigned to accomplish the project, illustrating lines of authority and who is responsible and accountable for completion of each component and deliverable of the RFP? EVALUATOR'S NOTES [c] Has the offeror identified one principal staff member to serve as project leader? EVALUATOR'S NOTES ______ [d] Does it appear that the offeror has allocated sufficient staff and resources to the project to meet the schedule set out in the RFP? EVALUATOR'S NOTES _____ [e] Has the offeror gone beyond the minimum tasks necessary to meet the objectives of the RFP? EVALUATOR'S NOTES _____ [f] To what degree is the proposal practical and feasible? EVALUATOR'S NOTES _____ **EVALUATOR'S POINT TOTAL FOR 7.02**

7.03 Experience and Qualifications— 25 Percent

Maximum Point Value for this Section - 25 Points 100 Points x 25 Percent = 25 Points Proposals will be evaluated against the questions set out below. Questions regarding the personnel assigned to the project. [a] Do the individuals assigned to the project have experience on similar projects? EVALUATOR'S NOTES _____ [b] How extensive is the applicable education and experience of the personnel designated to work on the project? EVALUATOR'S NOTES _____ Questions regarding the organization. [c] Does the offeror have experience on similar projects? EVALUATOR'S NOTES ______ [d] How well has the firm demonstrated experience in completing similar projects on time and within budget? EVALUATOR'S NOTES _____ [e] Has the offeror provided a complete narrative description of the project team personnel, their qualifications, and assignments as outlined in Section 6.06? EVALUATOR'S NOTES _____ [f] Has the offeror provided a video sample as required in section 6.05? How well does the sample illustrate the type and quality of the offeror's work? EVALUATOR'S NOTES _____

[g] Has the firm provided letters of reference from previous clients?

EVALUATOR'S NOTES
[h] If a subcontractor will perform work on the contract, how well do they measure up to the evaluation used for the offeror?
EVALUATOR'S NOTES
EVALUATOR'S POINT TOTAL FOR 7.03
7.04 Contract Cost — 40 Percent
Maximum Point Value for this Section - 40 Points 100 Points x 40 Percent = 40 Points
40% of the total evaluation points will be assigned to cost. The cost amount used for evaluation may be affected by one or more of the preferences referenced under Section 2.10.
Converting Cost to Points
The lowest cost proposal will receive the maximum number of points allocated to cost. The point allocations for cost on the other proposals will be determined through the method set out in Section 2.13.
EVALUATOR'S POINT TOTAL FOR 7.04
7.05 Alaska Offeror Preference — 10 Percent
Alaska bidders receive a 10 percent overall evaluation point preference. Point Value for Alaska bidders in this section 10 Points 100 Points x 10 Percent = 10 Points
If an offeror qualifies for the Alaska Bidder Preference, the offeror will receive an Alaska Offeror Preference. The preference will be 10 percent of the total available points. This amount will be added to the overall evaluation score of each Alaskan offeror.
EVALUATOR'S POINT TOTAL FOR 7.05 (either 0 or 10)
EVALUATOR'S COMBINED POINT TOTAL FOR ALL SECTIONS

Attachment 2 STANDARD AGREEMENT FORM FOR PROFESSIONAL SERVICES

1. Agency Contract Number		2. DGS Solicitati	on Number	3. F	inancial C	Coding	4. Agency Assigned	Encumbrance Number
5. Vendor Number		6. Project/Case I	6. Project/Case Number			7. Alaska Business	License Number	
This contract is be	etween the State of A	laska,						
8. Department of			Division					hereafter the State, and
9. Contractor			l					hereafter the Contractor
Mailing Address		Street or P.O. Bo	х		City		State	ZIP+4
ARTICLE 1. Appendices: Appendices referred to in this contract an ARTICLE 2. Performance of Service: 2.1 Appendix A (General Provisions), Articles 1 through 14, 2.2 Appendix B sets forth the liability and insurance provisions 2.3 Appendix C sets forth the services to be performed by the services are serviced to in this contract an are services.					ns the pe	rformance of service		
ARTICLE 4.	ends							
4.1 In full consideration of the contractor's performance under 11. Department of					Attention: Division of			
Mailing Address				Atte	Attention:			
12.	CONTRAC	ΓOR						
Name of Firm				14.	14. CERTIFICATION: I certify that the facts herein and or documents are correct, that this voucher constitutes a lagainst funds and appropriations cited, that sufficient			
Signature of Authorized Representative			Date		encumbered to pay this obligation, or that there is a sufficier in the appropriation cited to cover this obligation. I am awa knowingly make or allow false entries or alternations on record, or knowingly destroy, mutilate, suppress, conceal, record, r		n. I am aware that to ernations on a public	
Typed or Printed Name of Authorized Representative					otherwise impair the verity, legibility or availability of a puconstitutes tampering with public records punishable 11.56.815820. Other disciplinary action may be taken			
Title						g dismissal.		'
13. CONTRACTING AGENCY			Sign	Signature of Head of Contracting Agency or Designee Date			Date	
Department/Division	n		Date					
Signature of Project Director				Typed or Printed Name				
Typed or Printed Name of Project Director				Title				
Title								

NOTICE: This contract has no effect until signed by the head of contracting agency or designee.

02-093 (12/29/08)

APPENDIX A GENERAL PROVISIONS

Article1. Definitions.

- 1.1 In this contract and appendices, "Project Director" or "Agency Head" or "Procurement Officer" means the person who signs this contract on behalf of the Requesting Agency and includes a successor or authorized representative.
- 1.2 "State Contracting Agency" means the department for which this contract is to be performed and for which the Commissioner or Authorized Designee acted in signing this contract.

Article 2. Inspections and Reports.

- 2.1 The department may inspect, in the manner and at reasonable times it considers appropriate, all the contractor's facilities and activities under this contract.
- 2.2 The contractor shall make progress and other reports in the manner and at the times the department reasonably requires.

Article 3. Disputes.

3.1 Any dispute concerning a question of fact arising under this contract which is not disposed of by mutual agreement shall be decided in accordance with

AS 36.30.620-632.

Article 4. Equal Employment Opportunity.

- 4.1 The contractor may not discriminate against any employee or applicant for employment because of race, religion, color, national origin, or because of age, disability, sex, marital status, changes in marital status, pregnancy or parenthood when the reasonable demands of the position(s) do not require distinction on the basis of age, disability, sex, marital status, changes in marital status, pregnancy, or parenthood. The contractor shall take affirmative action to insure that the applicants are considered for employment and that employees are treated during employment without unlawful regard to their race, color, religion, national origin, ancestry, disability, age, sex, marital status, changes in marital status, changes in marital status, pregnancy or parenthood. This action must include, but need not be limited to, the following: employment, upgrading, demotion, transfer, recruitment or recruitment advertising, layoff or termination, rates of pay or other forms of compensation, and selection for training including apprenticeship. The contractor shall post in conspicuous places, available to employees and applicants for employment, notices setting out the provisions of this paragraph.
- 4.2 The contractor shall state, in all solicitations or advertisements for employees to work on State of Alaska contract jobs, that it is an equal opportunity employer and that all qualified applicants will receive consideration for employment without regard to race, religion, color, national origin, age, disability, sex, marital status, changes in marital status, pregnancy or parenthood.
- 4.3 The contractor shall send to each labor union or representative of workers with which the contractor has a collective bargaining agreement or other contract or understanding a notice advising the labor union or workers' compensation representative of the contractor's commitments under this article and post copies of the notice in conspicuous places available to all employees and applicants for employment.
- 4.4 The contractor shall include the provisions of this article in every contract, and shall require the inclusion of these provisions in every contract entered into by any of its subcontractors, so that those provisions will be binding upon each subcontractor. For the purpose of including those provisions in any contract or subcontract, as required by this contract, "contractor" and "subcontractor" may be changed to reflect appropriately the name or designation of the parties of the contract or subcontract.
- 4.5 The contractor shall cooperate fully with State efforts which seek to deal with the problem of unlawful discrimination, and with all other State efforts to guarantee fair employment practices under this contract, and promptly comply with all requests and directions from the State Commission for Human Rights or any of its officers or agents relating to prevention of discriminatory employment practices.
- 4.6 Full cooperation in paragraph 4.5 includes, but is not limited to, being a witness in any proceeding involving questions of unlawful discrimination if that is requested by any official or agency of the State of Alaska; permitting employees of the contractor to be witnesses or complainants in any proceeding involving questions of unlawful discrimination, if that is requested by any official or agency of the State of Alaska; participating in meetings; submitting periodic reports on the equal employment aspects of present and future employment; assisting inspection of the contractor's facilities; and promptly complying with all State directives considered essential by any office or agency of the State of Alaska to insure compliance with all federal and State laws, regulations, and policies pertaining to the prevention of discriminatory employment practices.
- 4.7 Failure to perform under this article constitutes a material breach of contract.

Article5. Termination.

The Project Director, by written notice, may terminate this contract, in whole or in part, when it is in the best interest of the State. The State is liable only for payment in accordance with the payment provisions of this contract for services rendered before the effective date of termination.

Article 6. No Assignment or Delegation.

The contractor may not assign or delegate this contract, or any part of it, or any right to any of the money to be paid under it, except with the written consent of the Project Director and the Agency Head.

Article7. No Additional Work or Material.

No claim for additional services, not specifically provided in this contract, performed or furnished by the contractor, will be allowed, nor may the contractor do any work or furnish any material not covered by the contract unless the work or material is ordered in writing by the Project Director and approved by the Agency Head.

Article 8. Independent Contractor.

The contractor and any agents and employees of the contractor act in an independent capacity and are not officers or employees or agents of the State in the performance of this contract.

Article9. Payment of Taxes.

As a condition of performance of this contract, the contractor shall pay all federal, State, and local taxes incurred by the contractor and shall require their payment by any Subcontractor or any other persons in the performance of this contract. Satisfactory performance of this paragraph is a condition precedent to payment by the State under this contract.

Article 10. Ownership of Documents.

All designs, drawings, specifications, notes, artwork, and other work developed in the performance of this agreement are produced for hire and remain the sole property of the State of Alaska and may be used by the State for any other purpose without additional compensation to the contractor. The contractor agrees not to assert any rights and not to establish any claim under the design patent or copyright laws. The contractor, for a period of three years after final payment under this contract, agrees to furnish and provide access to all retained materials at the request of the Project Director. Unless otherwise directed by the Project Director, the contractor may retain copies of all the materials.

Article 11. Governing Law.

This contract is governed by the laws of the State of Alaska. All actions concerning this contract shall be brought in the Superior Court of the State of Alaska.

Article 12. Conflicting Provisions.

Unless specifically amended and approved by the Department of Law the General Provisions of this contract supersede any provisions in other appendices. The contractor specifically acknowledges and agrees that provisions in any form contracts it appends hereto that purport to (1) waive the State of Alaska's sovereign immunity, (2) impose indemnification obligations on the State of Alaska that are not conditioned on legislative appropriation, or (3) seek to limit liability of the contractor for acts of contractor negligence, are expressly superseded by this contract and are void.

Article 13. Officials Not to Benefit.

Contractor must comply with all applicable federal or State laws regulating ethical conduct of public officers and employees.

Article 14. Covenant Against Contingent Fees.

The contractor warrants that no person or agency has been employed or retained to solicit or secure this contract upon an agreement or understanding for a commission, percentage, brokerage or contingent fee except employees or agencies maintained by the contractor for the purpose of securing business. For the breach or violation of this warranty, the State may terminate this contract without liability or in its discretion deduct from the contract price or consideration the full amount of the commission, percentage, brokerage or contingent fee.

Attachment 3 APPENDIX B¹ INDEMNITY AND INSURANCE

Article 1. Indemnification

The Contractor shall indemnify, hold harmless, and defend the contracting agency from and against any claim of, or liability for error, omission or negligent act of the Contractor under this agreement. The Contractor shall not be required to indemnify the contracting agency for a claim of, or liability for, the independent negligence of the contracting agency. If there is a claim of, or liability for, the joint negligent error or omission of the Contractor and the independent negligence of the Contracting agency, the indemnification and hold harmless obligation shall be apportioned on a comparative fault basis. "Contractor" and "Contracting agency", as used within this and the following article, include the employees, agents and other contractors who are directly responsible, respectively, to each. The term "independent negligence" is negligence other than in the Contracting agency's selection, administration, monitoring, or controlling of the Contractor and in approving or accepting the Contractor's work.

Article 2. Insurance

Without limiting Contractor's indemnification, it is agreed that Contractor shall purchase at its own expense and maintain in force at all times during the performance of services under this agreement the following policies of insurance. Where specific limits are shown, it is understood that they shall be the minimum acceptable limits. If the Contractor's policy contains higher limits, the state shall be entitled to coverage to the extent of such higher limits. Certificates of Insurance must be furnished to the Contracting Officer prior to beginning work and must provide for a 30-day prior notice of cancellation, nonrenewal or material change of conditions. Failure to furnish satisfactory evidence of insurance or lapse of the policy is a material breach of this contract and shall be grounds for termination of the Contractor's services. All insurance policies shall comply with, and be issued by insurers licensed to transact the business of insurance under AS 21.

- **2.1 Workers' Compensation Insurance:** The Contractor shall provide and maintain, for all employees engaged in work under this contract, coverage as required by AS 23.30.045, and; where applicable, any other statutory obligations including but not limited to Federal U.S.L. & H. and Jones Act requirements. The policy must waive subrogation against the State.
- **2.2 Commercial General Liability Insurance:** covering all business premises and operations used by the Contractor in the performance of services under this agreement with minimum coverage limits of \$300,000, combined single limit per occurrence.
- **2.3 Commercial Automobile Liability Insurance:** covering all vehicles used by the Contractor in the performance of services under this agreement with minimum coverage limits of \$300,000, combined single limit per occurrence.

Attachment 4

	R PREFERENCE AFFIDAVIT
(A	AS 36.30.170)
In response to Request for Proposal number 20	013-1000-1814, I certify under penalty of perjury that
(Name)	
Qualifies for the Alaska Bidder Preference und	der the following conditions:
(1) Holds a current Alaska business license (A EVIDENCE MUST BE INCLUDED WITH Y ACCEPTABLE EVIDENCE);	COPY OF THE LICENSE OR ACCEPTABLE OUR PROPOSAL. SEE SECTION 2.11 FOR
(2) Submits a proposal for goods or services un	nder the name on the Alaska business license;
(3) Has maintained a place of business within a proposer for a period of six months immediate	the state staffed by the proposer, or an employee of the ly preceding the date of the proposal;
the proprietor is a resident of the State, is a lim members are residents of the state, or is a partr	under the laws of the State, is a sole proprietorship, and aited liability company organized under AS 10.50 and all nership under AS 32.05 or As 32.11 and all partners are e, is composed entirely of entities that qualify under (1) to
Authorized Signature	Alaska Business License Number
Printed Name	Date
Employer ID No. (EIN) or SSN	
Telephone Number	

Note: This "Alaska Bidder Preference Affidavit" and a copy of your current Alaska business license, or acceptable evidence, must accompany your proposal in order to ensure that the Alaska bidder preference is applied during the evaluation process.

Attachment 5 COST PROPOSAL FORM

Offerors must submit one copy of their cost proposal on the following form in a sealed envelope separate from the technical proposal.

Time

Item Number	Task	Total Cost/Task
1.	LNG Markets: current commercial and pricing trends; commercial contract terms; engagement and participation of value chain participants and the traders, customers, and other end users.	\$
2.	Supply Chain Elements: cost estimates and transparency; description of project organizational and commercial structure.	\$
3.	Fiscal Framework (1): international fiscal terms and structures.	\$
4.	Fiscal Framework (2): role of Alaska land ownership position and options that will contribute to project advancement. This should focus particularly on the value and disposition of the State's royalty ownership.	\$
5.	Risk allocation/commercial structure:	\$
6.	Provide strategic decision making and negotiating strategy development and support.	\$
	TOTAL PROJECT COST (Add items 1-6 above)	\$

^{***}The offeror must provide a detailed listing of the anticipated costs for each of the tasks 1-6 above.

Travel expenses (if applicable):

Flights (Use Coach fare – indicate carrier)

From Contractor/Team Member Home Base City ______ to Anchorage = \$_____ round trip (=\$0 if home base is Anchorage)

Per Diem Expenses

1. 2 trips x 2 days in Anchorage x 2 people x Per diem $\frac{60.00}{\text{day}} = \frac{480}{\text{day}}$ (=\$0 if home base is Anchorage)

Lodging (Moderately priced hotel) – Estimates Only

2. 2 trips x 2 days in Anchorage x 2 people x daily cost of \$100 = \$800 (=\$0 if home base is Anchorage)

Car Rental (sub-compact) – Estimates Based on SOA Local Rates

3. 2 trips x 2 days in Anchorage x 2 people x 24.00/day = 192 (\$0 if home base is Anchorage)

By signing below the Offeror certifies that the price was arriunder penalty of perjury.	ved at independently and without collusion
Offeror Name	
Signature	Date
Printed Name/Title	_
******** NOTE: ATTACH REQUIRED DET	All TO THIS SHEET ********

SUBMIT ONE COPY OF THIS COST PROPOSAL FORM AND ALL REQUIRED DETAIL IN A SEALED ENVELOPE SEPARATE FROM THE TECHNICAL PROPOSAL.

Attachment 6 Confidentiality Agreement

1.	This Agreement ("Agreement") is effective on	, by and between the State of Alaska (State)
and	(Receiving Party).	

- 2. Except as otherwise provided in this Agreement, "Confidential Information" means any work product, software, analyses, or other information made available to Receiving Party as a result of this agreement and that State designates as confidential.
- 3. Confidential Information may be provided by State to Receiving Party solely for use in evaluating the proposed Request for Application (RFA) under the Alaska Gasline Inducement Act, AS 43.90.010 *et seq.*, and subsequent License Applications as directed by State.
- 4. In consideration of the disclosure of Confidential Information, Receiving Party agrees to keep all Confidential Information strictly confidential and shall not sell, trade, publish, or otherwise disseminate it to any third party, in any manner, including by photocopy or other reproduction, without the prior written consent of State.
- 5. Receiving Party agrees that the Confidential Information is the valuable property of State. Unless State gives its express prior written consent, Receiving Party shall not use the Confidential Information or any part of it for any purpose other than the limited purposes stated in this Agreement.
- 6. Receiving Party shall take all reasonable precautions to prevent disclosure of the Confidential Information to any third party. Receiving Party shall limit access to the Confidential Information to employees, consultants, agents, and representatives who have a need to know the Confidential Information for the express limited purposes of this Agreement, and shall require each of those employees, consultants, agents, and representatives to agree to keep the information confidential and comply with the terms of this Agreement.
- 7. Unless otherwise agreed in writing, Receiving Party shall return the Confidential Information to State immediately upon request or completion of the business purpose for delivering the information, whichever occurs first. Originals and copies of Confidential Information in any form shall be returned to State.
- 8. Receiving Party may disclose information without State's prior written consent only if such information satisfies any of the following criteria:

- 8.1. Prior to the disclosure, the information was already lawfully in Receiving Party's possession, free of restrictions on its disclosure and use, and it was not acquired directly or indirectly from State.
- 8.2. The information was received from a third party after execution of this Agreement, free of restrictions on its disclosure and use, and was not acquired directly or indirectly from State.
- 8.3. The information becomes generally available to the public in printed publications of general circulation through no act or omission on the part of Receiving Party or its employees, consultants, agents, or representatives.
- 8.4. The information was independently developed by Receiving Party and not derived from Confidential Information acquired directly or indirectly from State.
- 8.5. The Confidential Information must be disclosed under compulsion of law, for example, to governmental agencies. However, in such instance, Receiving Party shall provide adequate advance written notice to State to allow State to take actions necessary to protect its interest.
- 9. Except as expressly provided in this Agreement, no immunity, license, or right is granted to Receiving Party by implication or otherwise.
- 10. The parties shall comply with the laws and regulations of the State of Alaska.
- The confidentiality obligations in this Agreement shall terminate five (5) years after the effective date of this Agreement. State may terminate the confidentiality obligations in this Agreement earlier at its discretion by written notice. Termination shall not affect Receiving Party's obligations regarding Confidential Information disclosed to Receiving Party prior to termination.
- 12. This Agreement and the disclosure of Confidential Information shall not create any obligation on the part of either party to enter into any further agreements.
- 13. This Agreement reflects the entire agreement between the parties with respect to its subject matter. No modification of this Agreement shall be of any force or effect unless it (a) is in writing, (b) reflects the effective date of the modification, (c) is signed by both parties, and (d) expressly indicates that it modifies this Agreement.

14.	SIGNATURES:		
		(RECEIVING PARTY)	
	Signature:	Signature:	
	Name:	Name:	
	Title:	Title:	
	Date:	Date:	